Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

Inspection

Α	For the	\cdot 2015 calendar year, or tax year beginning \cdot JUL \cdot 1 , \cdot \cdot 2015 \cdot \cdot and ending	JUN	30, 2016)			
	Check if applicable	AMERICAN ACADEMY OF PHYSICIAN ASSISTANTS	D	Employer identi	fication number			
	change Name							
	change Initial			23-	7067770			
	return Final	Number and street (or P.0. box if mail is not delivered to street address) Room/s 2318 MILL ROAD 1300		Telephone numb	er -836-2272			
	return/ termin- ated			Gross receipts \$	27,782,835.			
	Amend			-				
	return Applica	,	n(c	 a) Is this a group for subordinate 				
	tion pendin	SAME AS C ABOVE	ши	Are all subordinates				
$\overline{}$	Tay.eye	empt status: 501(c)(3)	527	•	a list. (see instructions)			
		e: WWW.AAPA.ORG		c) Group exempt				
					M State of legal domicile: VA			
	art I	Summary	1001 01 101		101 Otato or logar dominono, 1 = =			
	1 1	Briefly describe the organization's mission or most significant activities: TO ENSUR	RE TH	E PROFESS	SIONAL			
Governance	3 6	GROWTH, PERSONAL EXCELLENCE, AND RECOGNITION						
2	2	Check this box if the organization discontinued its operations or disposed of r			ssets.			
ğ	3	Number of voting members of the governing body (Part VI, line 1a)		1	13			
Ģ	4 1	Number of independent voting members of the governing body (Part VI, line 1b)			13			
ď	5 5	Total number of individuals employed in calendar year 2015 (Part V, line 2a)			112			
i	6 -	Total number of volunteers (estimate if necessary)			228			
Activities &	7 a	Total unrelated business revenue from Part VIII, column (C), line 12			405,756.			
_	ld	Net unrelated business taxable income from Form 990-T, line 34			-29,218.			
				Prior Year	Current Year			
4	ຸ∣ 8 (Contributions and grants (Part VIII, line 1h)	1	,991,497	1,669,492.			
Revenue	9 1	Program service revenue (Part VIII, line 2g)	16	,077,237	17,135,175.			
9	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1	,136,431	189,361.			
ď	11 (Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	3	,264,218	3,746,593.			
	1	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	22	,469,383	22,740,621.			
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		42,500	0.			
	1	Benefits paid to or for members (Part IX, column (A), line 4)		0	0.			
ų	, 15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	9	,781,682	11,170,406.			
Expenses	16a l	Professional fundraising fees (Part IX, column (A), line 11e)		0	0.			
2	<u>}</u> b	Total fundraising expenses (Part IX, column (D), line 25)						
ú	i 17 (Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		,593,740				
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	21	,417,922	21,560,582.			
		Revenue less expenses. Subtract line 18 from line 12	1	,051,461	1,180,039.			
Net Assets or	Ces			ing of Current Year				
sets	[20 -	Total assets (Part X, line 16)		,934,795				
t As	ਤੂੰ 21 ⁻	Total liabilities (Part X, line 26)		,542,001				
S	22	Net assets or fund balances. Subtract line 21 from line 20	10	,392,794	11,112,789.			
Р	art II	Signature Block						
		lties of perjury, I declare that I have examined this return, including accompanying schedules and st			ny knowledge and belief, it is			
true	e, correct	t, and complete. Declaration of preparer (other than officer) is based on all information of which pre	parer has a	any knowledge.				
Sig	gn	Signature of officer		Date				
He	re	JENNIFER DORN, CHIEF EXECUTIVE OFFICER						
_		Type or print name and title	Date		DTIN			
Frintrype preparer's name								
Pai	- 1		. , 1\	self-emp				
	parer	Firm's name TATE AND TRYON		Firm's EIN ▶	52-1855942			
Use Only Firm's address 2021 L STREET, NW SUITE 400								
_		WASHINGTON, DC 20036		Phone no. (
Ма	y the IR	S discuss this return with the preparer shown above? (see instructions)			X Yes No			

Form 8879-EO

IRS e-file Signature Authorization for an Exempt Organization

	•		•			
ing	${ t JUL}$	1	, 2015, and ending	JUN	30	.20 1 (

OMB No. 1545-1878

For calendar year 2015, or fiscal year beginning

Department of the Treasury Internal Revenue Service	lusare.		o the IRS. Keep for			2015
Name of exempt organization	i intorina	ation about Form 8879-EC	and its instruction	is is at www.irs.gov/forma		identification number
		PHYSICIAN ASSI	CT VILLE		Linpioyon	
INC.					23-7	067770
Name and title of officer	_		•		-	
JENNIFER DORN		755				
CHIEF EXECUTI Part Type of	VE OFFIC	JER Dotum Information				
		Return Information				
on line 1a, 2a, 3a, 4a, or !	5a, below, and blank (do not en	ou are using this Form 8879 the amount on that line for t ter -0-). But, if you entered -	the return being filed	d with this form was blank,	then leave li	ine 1b, 2b, 3b, 4b, or 5b,
1a Form 990 check here		b Total revenue, if any (Fo	orm 990, Part VIII, c	olumn (A), line 12)	1b	22,740,621.
2a Form 990-EZ check h	-	b Total revenue, if an	y (Form 990-EZ, line	9)	2b	
3a Form 1120-POL chec		b Total tax (Form	1120-POL, line 22)		3b	·
4a Form 990-PF check h	•	b Tax based on inves	stment income (For	m 990-PF, Part VI, line 5)	4b	<u> </u>
5a Form 8868 check her	8 ▶	b Balance Due (Form 886	os, Part I, line 3c or i	Part II, line 8c)	5b	
Part II Declara	tion and Sig	nature Authorization	of Officer			
(a) an acknowledgement of the date of any refund. If a debit) entry to the financia return, and the financial in 1-888-353-4537 no later the processing of the electron	of receipt or rea applicable, I aut Il institution acc astitution to deb nan 2 business lic payment of t a personal iden	r, or electronic return original ison for rejection of the transhorize the U.S. Treasury an accurate indicated in the tax profit the entry to this account days prior to the payment (saxes to receive confidential tification number (PIN) as mes withdrawal.	nsmission, (b) the re nd its designated Fir reparation software . To revoke a payme (settlement) date. I a il information necess	eason for any delay in proce nancial Agent to initiate an e for payment of the organize ent, I must contact the U.S. also authorize the financial is sary to answer inquiries and	essing the re electronic fu ation's feder . Treasury Fi institutions in d resolve iss	eturn or refund, and (c) inds withdrawal (direct ral taxes owed on this nancial Agent at nvolved in the ues related to the
Officer's PIN: check one	box only					
X I authorize TA	TE AND	TRYON			to enter m	y PIN 20036
		ERO fire	m name			Enter five numbers, b
is being filed wit	th a state agend	ation's tax year 2015 electr cy(les) regulating charities a sclosure consent screen.	ronically filed return. as part of the IRS Fe	If I have indicated within the	his return tha thorize the a	do not enter all zeros at a copy of the return forementioned ERO to
indicated within	this return that	n, I will enter my PIN as my t a copy of the return is beir the return's disclosure con	ng filed with a state	agency(ies) regulating char	rities as part	of the IRS Fed/State
Officer's signature 🕨	1/10	20m		Date 	2-10	0-1-
Part III Certifica	ition and Ai	thentication		<u> </u>		1
ERO's EFIN/PIN. Enter yo	our six-digit elec	ctronic filing identification		" -		
number (EFIN) followed by		~		52472820030		
certify that the above no	maria antoria -	ny PIN, which is my signatu	iro on the COSE at	do not enter all zeros		ا حدد المسالما م
confirm that I am submittile e-file Providers for Busine	ng this return ir	accordance with the requi	irements of Pub. 41	163, Modernized e-File (Me	e organization F) Information	on for Authorized IRS
ERO's signature	Eagle	undelin_		Date >	1/23/2	2017
	Do No	ERO Must Retain t Submit This Form T			So So	

LHA For Paperwork Reduction Act Notice, see instructions. $^{523051}_{10\text{-}19\text{-}15}$

Form **8879-EO** (2015)

orm	990	(2015)	
OIIII	550	(2010)	

Par	t III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	
1	Briefly describe the organization's mission: TO ENSURE THE PROFESSIONAL GROWTH, PERSONAL EXCELLENCE, AND	
	RECOGNITION OF PAS, AND TO SUPPORT EFFORTS TO ENABLE THEM TO IMPROVE	_
	THE QUALITY, ACCESSIBILITY, AND COST-EFFECTIVENESS OF PATIENT-CENTERED	_
	HEALTH CARE.	_
2	Did the organization undertake any significant program services during the year which were not listed on	_
	the prior Form 990 or 990-EZ?	,
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	,
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
	revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
	THE PROMOTION OF QUALITY, COST-EFFECTIVE, AND ACCESSIBLE HEALTH CARE,	
	AS WELL AS THE PROFESSIONAL AND PERSONAL DEVELOPMENT OF PAS.	_
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4b	(Code:) (Expenses \$)
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		_
4c	(Code:) (Expenses \$)
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		_
4d	Other program services (Describe in Schedule O.)	_
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses ▶	_
	Form 990 (201	_

	990 (2015) INC. 23-706	7770	P	age 3
Pai	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1		X
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	t		
	during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	. 5	X	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		x
0	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
_	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		x
1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
-	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
_	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	.		
-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		x
2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E			Х
4a	Did the organization maintain an office, employees, or agents outside of the United States?			Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		x
8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		х
	, r,,			

Form **990** (2015)

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

complete Schedule G. Part III

Page **4**

INC. Part IV Checklist of Required Schedules (continued)

			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			l
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			٠,,
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			- V
•	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			X
20	If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		
32		32		x
22	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33		33		x
34	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	33		
J-T		34	Х	
35a	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	000		
J	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	333		
	If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	50		
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	
			000	

23-7067770

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INC. Form 990 (2015) Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	91			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	portab	le gaming			
	(gambling) winnings to prize winners?			1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	112			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	ns?		2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule	O		3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a	uthorit	y over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial a	ccoun	t)?	4a		_X_
b	If "Yes," enter the name of the foreign country: ▶					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Advanced in the Financi	ccount	s (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		<u>X</u>
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction			5b		<u>X</u>
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	e orgai	nization solicit			
	any contributions that were not tax deductible as charitable contributions?			6a	X	
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ons or	gifts			
	were not tax deductible?			6b	X	
7	Organizations that may receive deductible contributions under section 170(c).					
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser			7a		
				7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	ıs requ	ired	l _		
	to file Form 8282?	i		7c		
	If "Yes," indicate the number of Forms 8282 filed during the year	7d	•	_		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit or		?	7e		
† ~	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra			7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g		
h o	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiza Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained			7h		
8				8		
9	sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:			0.5		
	Initiation fees and capital contributions included on Part VIII, line 12	10a				
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?		12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand	13c				
	Did the organization receive any payments for indoor tanning services during the tax year?			14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule	e O		14b	000	
				Form	990	(2015)

532005 12-16-15

Form 990 (2015)

INC.

23-7067770

6 ans

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 13 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 13 **b** Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors, or trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 Х 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? Х 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? Х 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. Х 12a **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c in Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 14 Х Did the organization have a written document retention and destruction policy? 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure NONE List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Own website Another's website X Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records: THE ORGANIZATION - 703-836-2272 2318 MILL ROAD NO. 1300, ALEXANDRIA, VA

23-7067770 Form 990 (2015) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (Ď), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)			((.,		(D)	(E)	(F)
Name and Title	Average	(do		Pos		l than c	one	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	son is	s both	an	compensation	compensation	amount of
	week		l an	uau	recto	i/ii us	(66)	from	from related	other
	(list any hours for	ndividual trustee or director						the organization	organizations (W-2/1099-MISC)	compensation from the
	related	e or c	stee			sated		(W-2/1099-MISC)	(***-2/1099-141130)	organization
	organizations	truste	al trus		yee	m per		(** 2/ 1000 1/1100)		and related
	below	idual	nstitutional trustee	-	Key employee	Highest compensated employee	er			organizations
	line)	Indivi	Instit	Officer	Key e	Highe	Former			· ·
(1) JEFFREY KATZ	2.00									
PRESIDENT AND CHAIR OF THE BOARD	0.00	Х		Х				7,752.	0.	0.
(2) L. GAIL CURTIS	2.00									
VICE PRESIDENT/ SPEAKER OF THE HOUSE	0.00	Х		Х				0.	0.	0.
(3) JOSANNE PAGEL	2.00									
PRESIDENT ELECT	0.00	Х		Х				0.	0.	0.
(4) JOHN MCGINNITY	2.00									
IMMEDIATE PAST PRESIDENT	0.00	Х		Х				6,384.	0.	0.
(5) JONATHAN SOBEL	2.00									
SECRETARY-TREASURER	0.00	Х		Х				0.	0.	0.
(6) DAVID I. JACKSON	2.00									
FIRST VICE SPEAKER	0.00	Х						912.	0.	0.
(7) WILLIAM T. REYNOLDS JR.	2.00									
SECOND VICE SPEAKER	0.00	Х						0.	0.	0.
(8) MICHAEL CLYDE DOLL	2.00									_
DIRECTOR-AT-LARGE	0.00	Х						4,560.	0.	0.
(9) DIANE BRUESSOW	2.00									
DIRECTOR-AT-LARGE	0.00	Х						4,560.	0.	0.
(10) LAUREN G. DOBBS	2.00									
DIRECTOR-AT-LARGE	0.00	Х						0.	0.	0.
(11) LAURIE BENTON	2.00									
DIRECTOR-AT-LARGE	0.00	Х						1,368.	0.	0.
(12) DAVID MITTMAN	2.00									
DIRECTOR-AT-LARGE	0.00	Х						0.	0.	0.
(13) ELIZABETH PREVOU	2.00	l							•	•
STUDENT DIRECTOR	0.00	Х						0.	0.	0.
(14) JENNIFER DORN	38.00	ł						400 540	04 040	25 254
CEO	2.00			Х				403,718.	21,249.	35,851.
(15) LISA GABLES	38.00			~-				222 225	11 600	16 766
CHIEF FINANCIAL OFFICER	2.00			Х				222,295.	11,699.	16,766.
(16) TILLIE FOWLER	40.00					,,		010 000	_	16 150
SVP, ADVOCACY AND GOVERNMENT	0.00		\vdash			Х		213,282.	0.	16,152.
(17) KAREN MORGAN	40.00					\ \ \		204 207	_	7 076
SVP, GOVERNANCE AND LEADERSHIP	0.00	<u> </u>				Х		204,297.	0.	7,076.

532007 12-16-15

Form 990 (2015)

<u> Page</u> **7**

Form 990 (2015) INC.	110115 1111	. •	-						23-7067	770	Pa	ige 8
Part VII Section A. Officers, Directors, Trus	stees, Key Emp	oloye	ees,	and	d Hig	ghes	t Co	ompensated Employee	s (continued)			
(A) Name and title	(B) Average hours per week (list any	(do box, offic	not c	Pos heck ss per	c) ition more rson i		one n an	(D) Reportable compensation from the	(E) Reportable compensation from related	Estin amo	(F) mate ount o	of
	hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compe froi orgar and organ	m the nization relate	e on ed
(18) JAMES MARQUIS	40.00	-				,,		101 072	0	11	2.5	
CHIEF INFORMATION OFFICER (19) MICHAEL POWE	40.00					X		191,273.	0.		, 35)) .
VP, REIMB AND PROFESS ADVOC	0.00					х		183,450.	0.	24	, 28	38.
(20) ANN DAVIS VP_CONSTITUENT ORG OUTREACH	40.00					x		182,757.	0.		, 06	
									22.040			
1b Sub-total								1,626,608.	32,948.	139	, 54	
c Total from continuation sheets to Part V d Total (add lines 1b and 1c)								0. 1,626,608.	0. 32,948.	139	. 54	0. 16.
Total number of individuals (including but compensation from the organization							o red		•		,	27
55poriodatori nom die organization										١	es	No
3 Did the organization list any former officer	director or tru	istee	ke	v en	nnlo	VEE	or h	ighest compensated er	nnlovee on			

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization

4 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
FREEMAN AUDIO VISUAL	EQPT RENT, LABOR SVCS	
901 EAST SOUTH STREET, ANAHEIM, CA 92805	ANNUAL CONF	662,731.
HAYMARKET MEDICAL EDUCATION, 140 EAST		
RIDGEWOOD AVE, STE 370S, PARAMUS, NJ 07652	GRANT EXPENSES	440,605.
SMG FOOD AND BEVERAGE, LLC	ANNUAL CONFERENCE	
747 HOWARD STREET, SAN FRANCISCO, CA 94103	CATERING	402,216.
AMERICAN TECHNOLOGY SERVICES		
2751PROSPERITY AVENUE, FAIRFAX, VA 22031	IT SERVICES	318,448.
GLOBAL PRINTING		
3670 WHEELER AVENUE, ALEXANDRIA, VA 22304	PRINTING SERVICES	304,537.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	
\$100,000 of compensation from the organization		
		000

Form **990** (2015)

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Form 990 (2015) INC.
Part VIII Statement of Revenue INC.

		Check if Schodule O cents	nina a raananaa	or note to any line	o in this Dort VIII			
		Check if Schedule O conta	ains a response	or note to any line	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
S S	1 a	Federated campaigns	1a					
ant		Membership dues						
င်္ခ ရွ		Fundraising events						
fts,								
ig ig		= ::::::::		87,925.				
ns,		Government grants (contribution		07,323.				
atio	T	All other contributions, gifts, grant		1 501 567				
듗뙆		similar amounts not included abov		1,581,567.				
Contributions, Gifts, Grants and Other Similar Amounts	_	Noncash contributions included in lines 1		9,300.	1 660 400			
<u>0 g</u>	h	Total. Add lines 1a-1f			1,669,492.			
		MEMBER GUIT DUEG		900099	10 746 542	10 746 542		
<u>ic</u>		MEMBERSHIP DUES			10,746,543.	10,746,543.	270 256	767 225
Program Service Revenue		MEETING/CONVENTION		900099	5,092,186.	4,045,595.	279,256.	767,335.
n S		PROGRAM SERVICES		900099	894,037.	894,037.		2== 222
Jan Sev		SPONSORSHIPS		900099	275,909.		105 500	275,909.
og T	-	PUBLICATION		541800	126,500.		126,500.	
Δ.		All other program service rever						
	g	Total. Add lines 2a-2f			17,135,175.			
	3	Investment income (including		· · ·				
		other similar amounts)	363,953.			363,953.		
	4	Income from investment of tax	c-exempt bond p	oroceeds 🕨				
	5	Royalties		>	3,491,639.			3,491,639.
			(i) Real	(ii) Personal				
	6 a	Gross rents	127,730.	,				
	b	Less: rental expenses	0.	,				
	С	Rental income or (loss)	127,730.	,				
	d	Net rental income or (loss)			127,730.			127,730.
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory	4,867,622.	,				
	b	Less: cost or other basis						
		and sales expenses	5,042,214.					
	С	Gain or (loss)	-174,592.	,				
	d	Net gain or (loss)		<u></u>	-174,592.			-174,592.
ine	8 a	 Gross income from fundraising including \$ 	g events (not of					
Other Revenu		contributions reported on line						
Re		Part IV, line 18	-	,				
her	h	Less: direct expenses						
ŏ		: Net income or (loss) from fund						
		Gross income from gaming ac	-					
	Ju	Part IV, line 19		.				
	h	Less: direct expenses						
		: Net income or (loss) from gam						
		Gross sales of inventory, less i						
	10 a			31,513.				
	h	and allowances Less: cost of goods sold						
				<u>'</u>	31,513.	31,513.		
ŀ	С	: Net income or (loss) from sales Miscellaneous Revenue		Business Code	31,313.	51,515.		
ŀ	11 -	MAILING LIST	5	900099	58,538.			58,538.
		OTHER INCOME		900099	37,173.			37,173.
				,,,,,	37,173.			37,173.
	C							
		All other revenue			05 711			
		Total. Add lines 11a-11d			95,711. 22,740,621.	15,717,688.	405,756.	4,947,685.
	12	Total revenue. See instructions.		▶	44./4U.041.	1 TO 1 T 1 TO 0 0 .	400 /00.	1 4.74/.000 .

INC.

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Part IX | Statement of Functional Expenses

Form 990 (2015)

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (D) Do not include amounts reported on lines 6b. Total expenses Program service expenses Management and general expenses Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 737,114. trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 8,482,286. Other salaries and wages 7 Pension plan accruals and contributions (include 262,651 section 401(k) and 403(b) employer contributions) ,044,469. Other employee benefits 9 643,886. 10 Payroll taxes Fees for services (non-employees): 1,460,353 Management 386,174. Legal 42,502. Accounting 292,451. Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, 880,570. column (A) amount, list line 11g expenses on Sch O.) 754,701. Advertising and promotion 12 737,657. Office expenses 13 96,337. Information technology 14 Royalties 15 1,491,452. 16 Occupancy 442,381. 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 1,680,861. Conferences, conventions, and meetings 19 25,116. 20 Payments to affiliates _____ 21 505,782. 22 Depreciation, depletion, and amortization 63,942. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 502,186. DUES & SUBSCRIPTIONS 454,353. COMMISSIONS & FEES 191,711. STIPENDS & HONORARIUM 85,935. STAFF DEVELOPMENT 295,712.e All other expenses 21,560,582. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. if following SOP 98-2 (ASC 958-720)

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		Balance Sheet			rage
		Check if Schedule O contains a response or note to any line in this Part X			
		·	(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	1,899,756.	1	2,707,294.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	1,594,359.	4	1,790,929.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
ş		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		7	
Ä	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	506,252.	9	650,636.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D Less: accumulated depreciation 10a 6,764,013. 10b 4,378,339.			
	b	Less: accumulated depreciation 10b 4,378,339.	2,511,140.		2,385,674. 18,585,955.
	11	Investments - publicly traded securities	19,029,728.	11	18,585,955.
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	101 000
	15	Other assets. See Part IV, line 11	393,560.	15	401,350.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	25,934,795.	16	26,521,838.
	17	Accounts payable and accrued expenses	3,609,439.	17	2,956,703.
	18	Grants payable	8,304,997.	18	9,010,609.
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
es	22	Loans and other payables to current and former officers, directors, trustees,			
Ħ		key employees, highest compensated employees, and disqualified persons.			
Liabilities		Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third		24	
	25	parties, and other liabilities not included on lines 17-24). Complete Part X of			
			3,627,565.	25	3 441 737.
	26	Total liabilities. Add lines 17 through 25	15,542,001.	26	3,441,737. 15,409,049.
	20	Organizations that follow SFAS 117 (ASC 958), check here ▶ X and	23/312/3321	20	23,103,0130
		complete lines 27 through 29, and lines 33 and 34.			
Ses	27	Unrestricted net assets	10,275,864.	27	10,590,184.
alan	28	Temporarily restricted net assets	116,930.	28	10,590,184. 522,605.
B	29	Permanently restricted net assets	,	29	•
n		Organizations that do not follow SFAS 117 (ASC 958), check here ▶			
ř		and complete lines 30 through 34.			
ts c	30	Capital stock or trust principal, or current funds		30	
sse	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds		32	
ž	33	Total net assets or fund balances	10,392,794.	33	11,112,789.
	34	Total liabilities and net assets/fund balances	25,934,795.	34	26,521,838.

Form **990** (2015)

Form	1 990 (2015) INC.	23-	706777	0	Pac	ge 1 2
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI			<u></u>		
1	Total revenue (must equal Part VIII, column (A), line 12)	1	22,7			
2	Total expenses (must equal Part IX, column (A), line 25)	2	21,5			
3	Revenue less expenses. Subtract line 2 from line 1	3	1,1			
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	10,3			
5	Net unrealized gains (losses) on investments	5	- 4	<u> 60</u>	, 04	<u>44.</u>
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				_	
_	column (B)	10	11,1	<u>.12</u>	,78	<u>89.</u>
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					X
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		1	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		12	2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,				
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	,			,,	
	review, or compilation of its financial statements and selection of an independent accountant?		1_2	2c	X	

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Act and OMB Circular A-133?

Form 990 (2015)

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SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2015

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

	Section 501(c)(4), (5), or (6) organiza						
Nan	ne of organization AMERICA	N ACADEMY OF PHY	SICIAN ASSIS	STANTS	Emplo	yer identification num	ber
_	INC.					23-7067770	
Pa	art I-A Complete if the org	ganization is exempt und	ler section 501(c)	or is a section 527	org/	anization.	
2	Provide a description of the organize Political expenditures Volunteer hours	······································					
Pa	art I-B Complete if the org	ganization is exempt und	ler section 501(c)(3).			
1	Enter the amount of any excise tax	incurred by the organization un-	der section 4955		▶\$		
	Enter the amount of any excise tax						
3	If the organization incurred a section	on 4955 tax, did it file Form 4720	for this year?			Yes	No
48	a Was a correction made?					Yes	No
	b If "Yes," describe in Part IV.				04/-1/	(0)	
	art I-C Complete if the org	•		-			
	Enter the amount directly expended				▶\$_		
2	Enter the amount of the filing organ		J				
_	exempt function activities				▶\$_		
3	Total exempt function expenditures				•		
4	line 17b Did the filing organization file Form						No
	Enter the names, addresses and er						NO
Ŭ	made payments. For each organiza	• •	•	•		• •	
	contributions received that were pr	omptly and directly delivered to	a separate political orga	anization, such as a sep	oarate	segregated fund or a	
	political action committee (PAC). If	additional space is needed, pro	vide information in Part	IV.			
	(a) Name	(b) Address	(c) EIN	(d) Amount paid fr filing organization funds. If none, ente	ı's	(e) Amount of politic contributions received promptly and directl delivered to a separa political organization If none, enter -0	and ly te

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2015

		ADEMY OF PH	YSICIAN ASS		1067770			
Schedule C (Form 990 or 990-EZ) 2015 Part II-A Complete if the org	anization is exer	npt under section	501(c)(3) and file	23- <i> </i> ed Form 5768 (el	7067770 Page 2 ection under			
section 501(h)).								
A Check ▶ if the filing organiza	ation belongs to an affi	liated group (and list in	Part IV each affiliated	group member's nam	e, address, EIN,			
expenses, and sha	re of excess lobbying	expenditures).						
B Check ▶ if the filing organization	ation checked box A ar	nd "limited control" pro	visions apply.					
	its on Lobbying Expe ditures" means amou	nditures ınts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals			
1a Total lobbying expenditures to infl	uence public opinion (grass roots lobbying)						
b Total lobbying expenditures to infl	uence a legislative boo	dy (direct lobbying)						
c Total lobbying expenditures (add l	c Total lobbying expenditures (add lines 1a and 1b)							
	d Other exempt purpose expenditures							
e Total exempt purpose expenditure								
f Lobbying nontaxable amount. Ent	n columns.							
If the amount on line 1e, column (a)	or (b) is: The lob	bying nontaxable am	ount is:					
Not over \$500,000	20% of	the amount on line 1e.						
Over \$500,000 but not over \$1,00	0,000 \$100,00	00 plus 15% of the exc	ess over \$500,000.					
Over \$1,000,000 but not over \$1,5	500,000 \$175,00	00 plus 10% of the exc	ess over \$1,000,000.					
Over \$1,500,000 but not over \$17	,000,000 \$225,00	00 plus 5% of the exces	ss over \$1,500,000.					
Over \$17,000,000	\$1,000,	000.						
g Grassroots nontaxable amount (er	nter 25% of line 1f)							
h Subtract line 1g from line 1a. If ze								
i Subtract line 1f from line 1c. If zer								
j If there is an amount other than ze								
reporting section 4911 tax for this	year?				Yes No			
(Some organizations t	hat made a section 5	eraging Period Under 01(h) election do not l ate instructions for lir	nave to complete all o	of the five columns b	elow.			
	Lobbying Expe	nditures During 4-Yea	r Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) Total			

Lobbying Expenditures During 4-Year Averaging Period									
Calendar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) Total				
2a Lobbying nontaxable amount									
b Lobbying ceiling amount (150% of line 2a, column(e))									
c Total lobbying expenditures									
d Grassroots nontaxable amount									
e Grassroots ceiling amount (150% of line 2d, column (e))									
f Grassroots lobbying expenditures									

Schedule C (Form 990 or 990-EZ) 2015

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?	No	Amo	punt
local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i			
or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i			
a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i			
c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i			
d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i			
e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i			
f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i			
g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i			
i Other activities? j Total. Add lines 1c through 1i			
j Total. Add lines 1c through 1i			
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912	-		
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			
Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5)	, or sec	tion	
501(c)(6).			
		Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1		X
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?			X
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	Х	
answered "Yes." 1 Dues, assessments and similar amounts from members	1	10,746	,543
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political			,
expenses for which the section 527(f) tax was paid).			
·	2a	610	
a Current vear			, 263
a Current year b Carryover from last year	2b		
b Carryover from last year	_	-232	,567
b Carryover from last year c Total	2c	-232 377	,567 ,696
 b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 	2c	-232 377	,567 ,696
 b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess 	2c	-232 377	,567 ,696
 b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political 	3	-232 377 577	, 263 2, 567 3, 696 3, 089
 b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political 	2c	-232 377 577	7,567 7,696 7,089

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

Inspection

OMB No. 1545-0047

Internal Revenue Service Name of the organization

AMERICAN ACADEMY OF PHYSICIAN ASSISTANTS INC.

Employer identification number 23-7067770

Pa	t I Organizations Maintaining Donor Advised	Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	e 6.	·
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	riting that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's e	_	
6	Did the organization inform all grantees, donors, and donor ac		
	for charitable purposes and not for the benefit of the donor or		
	impermissible private benefit?		Yes
Pai			
1	Purpose(s) of conservation easements held by the organizatio	n (check all that apply).	
	Preservation of land for public use (e.g., recreation or ed	ducation) Preservation of a histo	orically important land area
	Protection of natural habitat	Preservation of a certi	fied historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contribution in the form o	f a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic stru	cture included in (a)	2c
d	Number of conservation easements included in (c) acquired at	fter 8/17/06, and not on a historic structur	re
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rele		
	year ▶		
4	Number of states where property subject to conservation ease	ement is located >	
5	Does the organization have a written policy regarding the period	odic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it	holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, and enforcing conse	ervation easements during the year
	>		
7	Amount of expenses incurred in monitoring, inspecting, handl	ing of violations, and enforcing conservati	on easements during the year
	> \$		
8	Does each conservation easement reported on line 2(d) above		
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation	n easements in its revenue and expense s	statement, and balance sheet, and
	include, if applicable, the text of the footnote to the organization	on's financial statements that describes the	ne organization's accounting for
Da	conservation easements.	Ant Historical Transcriptor on Oth	an Cincilan Assats
Pal	t III Organizations Maintaining Collections of		ier Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under SFAS 116 (ASC		
	historical treasures, or other similar assets held for public exhi	,	ce of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describ		
b	If the organization elected, as permitted under SFAS 116 (ASC		
	treasures, or other similar assets held for public exhibition, ed	ucation, or research in furtherance of pub	lic service, provide the following amounts
	relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		
2	If the organization received or held works of art, historical trea		gain, provide
	the following amounts required to be reported under SFAS 11	, ,	
а	Revenue included on Form 990, Part VIII, line 1		
h	Assets included in Form 990 Part X		▶ \$

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2015

		N ACADEMY	JF PI	HYSICIA	AN ASSI	STAN.		22 70	C7770	- 0
Sche	dule D (Form 990) 2015 INC.	alla ations of An		ania al Tua		. 041	0::!	23-70	67770	Page 2
Pai	t III Organizations Maintaining C								,	
3	Using the organization's acquisition, accession	on, and other record	s, check	any of the f	following that	t are a sig	nificant u	se of its c	collection ite	ems
	(check all that apply):									
а	Public exhibition	d			hange progra					
b	Scholarly research	е	,	Other						
С										
4	Provide a description of the organization's co							se in Part	XIII.	
5	During the year, did the organization solicit or								٦	
Dai	to be sold to raise funds rather than to be ma								Yes	No
Pai	t IV Escrow and Custodial Arrang		ete if the	organizatio	n answered	"Yes" on I	Form 990	, Part IV,	line 9, or	
	reported an amount on Form 990, Par									
1a	Is the organization an agent, trustee, custodia		•					_	٦	
	on Form 990, Part X?							L	_ Yes	No
b	If "Yes," explain the arrangement in Part XIII a	and complete the fol	lowing t	able:						
							\vdash		Amount	
	Beginning balance									
	Additions during the year									
е	Distributions during the year									
f	Ending balance									
	Did the organization include an amount on Fo						:y?		Yes	∐ No
Par	If "Yes," explain the arrangement in Part XIII.									
Fai	T V Endowment Funds. Complete if					I .			1,,,,	
		(a) Current year	(b) P	rior year	(c) Two yea	rs back ((d) Three y	ears back	(e) Four yo	ears back
	Beginning of year balance									
	Contributions									
	Net investment earnings, gains, and losses									
	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the curre	,	` `	g, column (a))) held as:					
	Board designated or quasi-endowment		_%							
	Permanent endowment									
С	Temporarily restricted endowment									
_	The percentages on lines 2a, 2b, and 2c shou	•								
За	Are there endowment funds not in the posses	ssion of the organiza	ition tha	t are held ar	nd administei	red for the	e organiza	ation	[
	by:									es No
	(i) unrelated organizations								3a(i)	
									3a(ii)	
_	If "Yes" on line 3a(ii), are the related organization								3b	
Dai	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipment		wment f	unds.						
rai			D-4 D	/ 15 44- O		D-4-V-1	10			
	Complete if the organization answered									
	Description of property	(a) Cost or o		` ,	or other		cumulate	ea	(d) Book v	/alue
		basis (investr	neni)	Dasis	(other)	uep	reciation			
	Land									
	Buildings			1 00	0 500		16 7		1 2/2	770
	Leasehold improvements				0,508.		46,73		1,243	
	Equipment				8,725.		23,90		1,084	
е	Other	1		4.0	4,780.	4	.07,70	J ⊥ •	3 /	,079.

Schedule D (Form 990) 2015

2,385,674.

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X. column (B), line 10c.)

23-	7	0	6	7	7	7	0	Page	3
20	•	v	v	•	•	•	v	raue	•

Part VII	Investments - Other Securities.			
	Complete if the organization answered "Yes"			
(a) Descrip	tion of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cos	st or end-of-year market value
•	al derivatives			
	held equity interests			
3) Other				
(A)				
(B)				
(C)			+	
(D)			+	
(E) (F)			+	
(F) (G)			+	
(G) (H)				
	o) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII	Investments - Program Related.			
	Complete if the organization answered "Yes"	on Form 990 Part IV line	e 11c. See Form 990. Part X. line 1:	3
	(a) Description of investment	(b) Book value		st or end-of-year market value
(1)	.,			•
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
otal. (Col. (b	o) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets.			
	Complete if the organization answered "Yes"		e 11d. See Form 990, Part X, line 1	
	(a)	Description		(b) Book value
(1)				
(2)				
(3)				
(4)				+
(5)				+
(6)				
(7) (8)				
(9)				
	mn (b) must equal Form 990. Part X, col. (B) line	15 \		▶
Part X	Other Liabilities.	13.)		
	Complete if the organization answered "Yes"	on Form 990. Part IV. line	e 11e or 11f. See Form 990. Part X	. line 25.
I.	(a) Description of liability		(b) Book value	,
(1) Fed	eral income taxes			
	FERRED RENT		3,020,750.	
	PITAL LEASE PAYABLE		60,573.	
	FERRED COMPENSATION PAYA	ABLE	347,044.	
	BLEASE SECURITY DEPOSIT		13,370.	
(6)				
(7)				
(8)				
(9)				
	mn (b) must equal Form 990, Part X, col. (B) line	25.)	3,441,737.	
2. Liability	for uncertain tax positions. In Part XIII, provide	the text of the footnote t	o the organization's financial state	ments that reports the

Schedule D (Form 990) 2015

Par	t XI	Reconciliation of Revenue per Audited Financial Staten		Revenue per Ret	urn.	
		Complete if the organization answered "Yes" on Form 990, Part IV, line 1	2a.			
1	Total	revenue, gains, and other support per audited financial statements			1	22,280,577.
2		ints included on line 1 but not on Form 990, Part VIII, line 12:				
а		nrealized gains (losses) on investments		-460,044.		
b		ted services and use of facilities				
С		veries of prior year grants				
d	Other	(Describe in Part XIII.)	2d			4.50.044
е		nes 2a through 2d			2e	-460,044. 22,740,621.
3		act line 2e from line 1			3	22,740,621.
4		ints included on Form 990, Part VIII, line 12, but not on line 1:	1 1			
а		tment expenses not included on Form 990, Part VIII, line 7b				
b		(Describe in Part XIII.)	4b			
С		nes 4a and 4b			4c	0.
5 Doi	Total	revenue. Add lines 3 and 4c. (This must equal Form 990, Part I. line 12.) Reconciliation of Expenses per Audited Financial State	monto With	Evnances per D	5	22,740,621.
rai	LAII	• •		i Expelises pel n	etui	11.
		Complete if the organization answered "Yes" on Form 990, Part IV, line 1:				21 560 502
1		expenses and losses per audited financial statements			1	21,560,582.
2		ints included on line 1 but not on Form 990, Part IX, line 25:				
a		ted services and use of facilities				
b		year adjustments				
С		losses				
d		(Describe in Part XIII.)				_
_		nes 2a through 2d			2e	21,560,582.
3		act line 2e from line 1			3	21,300,302.
4		ints included on Form 990, Part IX, line 25, but not on line 1:	1.1			
a		tment expenses not included on Form 990, Part VIII, line 7b				
b		(Describe in Part XIII.)			4 -	_
		ines 4a and 4b		Г	4c 5	21,560,582.
5 Pai	rt XIII	expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) Supplemental Information.			<u> </u>	21,300,302.
		descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any a			Part :	X, line 2; Part XI,

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

2015

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service

Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

AMERICAN ACADEMY OF PHYSICIAN ASSISTANTS Empl
INC. 2

Employer identification number 23-7067770

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		
b	Any related organization?	5b		
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
	The organization?	6a		
b	Any related organization?	6b		
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2015

INC.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(1) JENNIFER DORN (i)	348,915.	47,705.	7,098.	27,170.	6,888.		0.
CEO (ii)	18,364.	2,511.	374.	1,430.	363.		0.
(2) LISA GABLES (i)	209,423.	11,400.	1,472.	9,039.	6,888.		0.
CHIEF FINANCIAL OFFICER (ii)	11,022.	600.	77.	476.	363.	12,538.	0.
(3) TILLIE FOWLER (i)	203,048.	9,500.	734.	8,679.	7,473.	229,434.	0.
SVP, ADVOCACY AND GOVERNMENT (ii)	0.	0.	0.	0.	0.	0.	0.
(4) KAREN MORGAN (i)	190,875.	11,100.	2,322.	7,076.	0.	211,373.	0.
SVP, GOVERNANCE AND LEADERSHIP (ii)		0.	0.	0.	0.	0.	0.
(5) JAMES MARQUIS (i)	162,293.	28,200.	780.	4,102.	7,251.	202,626.	0.
CHIEF INFORMATION OFFICER (ii)	0.	0.	0.	0.	0.	0.	0.
(6) MICHAEL POWE (i)	175,813.	3,436.	4,201.	7,322.	16,966.	207,738.	0.
VP, REIMB AND PROFESS ADVOC (ii)	0.	0.	0.	0.	0.	0.	0.
(7) ANN DAVIS	177,365.	3,509.	1,883.	7,249.	20,811.	210,817.	0.
VP, CONSTITUENT ORG OUTREACH (ii)	0.	0.	0.	0.	0.	0.	0.
(ii)							
(i)							
(ii)							
(i)							
(ii)							
(ii)							
(ii)							
(i)							
(ii)							
(i)							
(ii)							
(i)							
(ii)							
(i)							
(ii)							

INC.

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 1A:
THE FOLLOWING EMPLOYEES RECEIVED GYM/HEALTH/SOCIAL CLUB MEMBERSHIPS DURING
THE YEAR, WHICH ARE NONTAXABLE BENEFITS:
JENNIFER DORN - \$2,798.93.

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

2015
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

AMERICAN ACADEMY OF PHYSICIAN ASSISTANTS

Employer identification number 23-7067770

FORM 990, PART VI, SECTION A, LINE 6:

THE ORGANIZATION HAS THE FOLLOWING MEMBERS:

FELLOW MEMBERS. A FELLOW MEMBER SHALL BE A PHYSICIAN ASSISTANT WHO IS A GRADUATE OF A PHYSICIAN ASSISTANT PROGRAM ACCREDITED BY THE ACCREDITATION REVIEW COMMISSION ON EDUCATION FOR THE PHYSICIAN ASSISTANT (ARC-PA) OR BY ITS PREDECESSOR AGENCIES (COMMITTEE ON ALLIED HEALTH EDUCATION AND COMMISSION ON ACCREDITATION OF ALLIED HEALTH ACCREDITATION [CAHEA], EDUCATION PROGRAMS [CAAHEP]) OR WHO HAS PASSED THE PHYSICIAN ASSISTANT NATIONAL CERTIFYING EXAMINATION (PANCE) ADMINISTERED BY THE NATIONAL COMMISSION ON CERTIFICATION OF PHYSICIAN ASSISTANTS (NCCPA) OR AN EXAMINATION ADMINISTERED BY ANOTHER AGENCY APPROVED BY THE ACADEMY. FELLOW MEMBERS MUST SATISFY SUCH CONTINUING MEDICAL AND/OR MEDICALLY RELATED EDUCATIONAL REQUIREMENTS AS MAY BE PRESCRIBED BY THE ACADEMY. NON-CLINICAL FELLOW MEMBERS WILL NOT BE REQUIRED TO MAINTAIN CONTINUING MEDICAL EDUCATION (CME). FELLOW MEMBERS SHALL VOTE FOR ACADEMY OFFICERS AND DIRECTORS WITH THE EXCEPTION OF THE VICE PRESIDENT AND STUDENT DIRECTOR AND SHALL BE ELIGIBLE TO HOLD OFFICE.

ARC-PA OR SUCCESSOR AGENCY APPROVED PHYSICIAN ASSISTANT PROGRAM. EXCEPT AS

OTHERWISE PROVIDED IN THESE BYLAWS WITH RESPECT TO THE ELECTION OF THE

STUDENT DIRECTOR, STUDENT MEMBERS SHALL NOT HAVE THE PRIVILEGE TO VOTE OR

HOLD OFFICE. NOTWITHSTANDING THE PRECEDING SENTENCE, ONE STUDENT SHALL BE

ELECTED BY HIS/HER PEERS TO SIT ON THE BOARD OF DIRECTORS AND THIS STUDENT

DIRECTOR SHALL HAVE AND ENJOY ALL RIGHTS AND PRIVILEGES OF ANY OTHER MEMBER

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2015)

Name of the organization AMERICAN ACADEMY OF PHYSICIAN ASSISTANTS **Employer identification number** 23-7067770 INC.

OF SUCH BOARD.

AFFILIATE MEMBERS. AFFILIATE MEMBERS SHALL CONSIST OF INDIVIDUALS APPROVED BY THE MEMBERSHIP DIVISION OF THE NATIONAL OFFICE FROM THE HEALTH PROFESSIONS WHO DESIRE TO ASSOCI ATE WITH THE ACADEMY. AFFILIATE MEMBERS SHALL BE ENTITLED TO THE PRIVILEGES OF THE FLOOR, BUT SHALL NOT BE ENTITLED TO VOTE OR TO HOLD OFFICE.

SUSTAINING MEMBERS. SUSTAINING MEMBERS SHALL CONSIST OF ARC-PA, CAHEA, CAAHEP OR SUCCESSOR AGENCY APPROVED PHYSICIAN ASSISTANT PROGRAM GRADUATES WHO HAVE CHOSEN NOT TO ACTIVELY PRACTICE IN THE PROFESSION AND OPT TO BE CLASSIFIED AS SUSTAINING MEMBERS. SUSTAINING MEMBERS SHALL BE ENTITLED TO PRIVILEGES OF THE FLOOR BUT SHALL NOT BE ENTITLED TO VOTE OR HOLD OFFICE.

PHYSICIAN MEMBERS. PHYSICIAN MEMBERS SHALL CONSIST OF LICENSED PHYSICIANS WHO DESIRE TO ASSOCIATE WITH THE ACADEMY. PHYSICIAN MEMBERS SHALL BE ENTITLED TO THE PRIVILEGES OF THE FLOOR, BUT SHALL NOT BE ENTITLED TO VOTE OR HOLD OFFICE.

ASSOCIATE MEMBERS. ASSOCIATE MEMBERS SHALL CONSIST OF REPRESENTATIVES OF BUSINESSES ENGAGED IN SELLING PRODUCTS OR SERVICES TO PAS OR INDIVIDUALS EMPLOYED BY GOVERNMENT AGENCIES WHO DO NOT QUALIFY FOR ANY OTHER MEMBERSHIP CATEGORY. ASSOCIATE MEMBERS ARE NOT ENTITLED TO THE PRIVILEGES OF THE FLOOR, TO VOTE, OR TO HOLD OFFICE.

HONORARY MEMBERS. HONORARY MEMBERSHIP MAY BE CONFERRED BY THE ACADEMY UPON NON-PHYSICIAN ASSISTANTS WHO HAVE RENDERED DISTINGUISHED SERVICE TO THE PHYSICIAN ASSISTANT PROFESSION. HONORARY MEMBERS SHALL HAVE ALL THE RIGHTS AND PRIVILEGES OF THE ACADEMY WITH THE EXCEPTION OF VOTING HOLDING OFFI CE, Schedule O (Form 990 or 990-EZ) (2015) Name of the organization AMERICAN ACADEMY OF PHYSICIAN ASSISTANTS INC.

Employer identification number 23-7067770

AND/OR CHAIRING COMMISSIONS OR WORK GROUPS. ALL HONORARY MEMBERS SHALL BE EXEMPT FROM THE PAYMENT OF DUES.

RETIRED MEMBERS. A RETIRED MEMBER SHALL BE A PHYSICIAN ASSISTANT WHO IS A

FORMER FELLOW MEMBER WHO HAS CHOSEN TO RETIRE FROM THE PROFESSION AND OPTS

TO BE CLASSIFIED AS A RETIRED MEMBER. RETIRED MEMBERS SHALL BE ENTITLED TO

PRIVILEGES OF THE FLOOR BUT SHALL NOT BE ENTITLED TO VOTE OR HOLD OFFICE.

FORM 990, PART VI, SECTION A, LINE 7A:

THE GOVERNANCE COMMISSION VALIDATES THE GENERAL ELECTION PROCEDURES FOR THE PRESIDENT AND DIRECTORS AT-LARGE, SUBJECT TO THE REQUIREMENTS OF THE NORTH CAROLINA NONPROFIT CORPORATION ACT. VOTING SHALL BE BY MAIL OR ELECTRONIC BALLOTS. THE ACADEMY STAFF SHALL MANAGE THE GENERAL ELECTION BALLOT.

ELIGIBLE VOTERS ARE FELLOW MEMBERS LISTING ON THE ACADEMY MEMBERSHIP ROSTER AS OF THE DATE THAT IS FIFTEEN (15) DAYS BEFORE THE ELECTION.

THE GOVERNANCE COMMISSION DETERMINES PROCEDURES AND VALIDATES THE HOUSE

OFFICER ELECTIONS, WHICH INCLUDES THE VICE PRESIDENT OF THE ORGANIZATION

AND TWO DIRECTORS ON THE BOARD. VOTING SHALL BE CONDUCTED IN PERSON, OR BY

MAIL OR ELECTRONIC BALLOTS. ELIGIBLE VOTERS ARE SEATED DELEGATES.

ONE STUDENT SHALL BE ELECTED BY HIS/HER PEERS TO SIT ON THE BOARD OF

DIRECTORS. THE ELECTIONS SHALL BE DIRECTED BY THE STUDENT ELECTIONS

COMMITTEE. THE STUDENT ACADEMY PRESIDENT, WHO SERVES AS THE STUDENT

DIRECTOR, IS ELECTED BY THE ASSEMBLY OF REPRESENTATIVES DURING THEIR ANNUAL

MEETING.

FORM 990, PART VI, SECTION A, LINE 7B:

Name of the organization AMERICAN ACADEMY OF PHYSICIAN ASSISTANTS INC.

Employer identification number 23-7067770

TO BE ADOPTED, AN AMENDMENT TO THE BYLAWS SHALL BE APPROVED BY THE BOARD OF DIRECTORS AND BY A TWO-THIRDS VOTE OF ALL DELEGATES PRESENT AND VOTING OF THE HOUSE OF DELEGATES. THE ACADEMY SHALL HAVE A HOUSE OF DELEGATES, WHICH SHALL REPRESENT THE INTEREST OF THE MEMBERSHIP. THE HOUSE OF DELEGATES

SHALL EXERCISE THE SOLE AUTHORITY ON BEHALF OF THE ACADEMY TO ENACT POLICIES ESTABLISHING THE COLLECTIVE VALUES, PHILOSOPHIES, AND PRINCIPLES OF THE PA PROFESSION. THE HOUSE OF DELEGATES SHALL BE ENTITLED TO VOTE ON AMENDMENTS TO THESE BYLAWS ON BEHALF OF THE MEMBERS IN ACCORDANCE WITH ARTICLE XIII.

FORM 990, PART VI, SECTION B, LINE 11:

THE 990 IS PROVIDED TO THE AAPA FINANCE COMMITTEE AND GOVERNING BODY FOR REVIEW BEFORE FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

ANNUAL CONFLICT OF INTEREST STATEMENTS WERE COLLECTED FOR ALL BOARD MEMBERS
AND SENIOR MANAGEMENT TEAM.

FORM 990, PART VI, SECTION B, LINE 15:

AAPA USES QUATT ASSOCIATES TO SURVEY THE MARKET FOR THE APPROPRIATE

COMPENSATION FOR OUR STAFF INCLUDING THE CEO. THE AAPA BOARD APPROVES THE

CEO'S COMPENSATION BASED ON THE RESULTS OF SALARY SURVEY AND PERFORMANCE.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES DOCUMENTS AVAILABLE TO THE PUBLIC BY KEEPING A

PUBLIC INSPECTION 990 ON FILE AT THE HEADQUARTERS OFFICE AFTER IT HAS BEEN

COMPLETED AND FILED WITH IRS FOR THE SAME PERIOD OF DISCLOSURE AS SET FORTH

IN SECTION 6104(D). AAPA ALSO PUTS AN ELECTRONIC COPY OF GOVERNING

532212 09-02-15

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

INC.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

AMERICAN ACADEMY OF PHYSICIAN ASSISTANTS

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Open to Public Inspection

Employer identification number

23-7067770

OMB No. 1545-0047

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	or Total inco	me End-of-year	assets Direct c	(f) ontrolling atity	g
	_						
Part II Identification of Related Tax-Exempt Organizations during the tax year.	ations Complete if the organization a	nswered "Yes" on Form 990	, Part IV, line 34 be	cause it had one c	or more related tax-exem	pt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	entity Section 512 controlling entity Section 512 controll entity	
PHYSICIAN ASSISTANT FOUNDATION OF THE AAPA - 54-1071370, 2318 MILL ROAD, ALEXANDRIA, VA 22314	EMPOWERS THE PA PROFESSION TO IMPACT THE HEALTH & WELLNESS OF THE COMMUNITY	VIRGINIA	501(C)(3)		AMERICAN ACADEMY OF PHYSICIAN ASSISTANTS	Х	No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2015

		Occupation of the contraction of the contraction of	\(\(\bullet = \\ \tag{\sqrt{1}} = \bullet = \bull	Deat NV Base OA because it had also a superior paleta d
Part III	Identification of Related Organizations Taxable as a Partnership	Complete if the organization answered	"Yes" on Form 990	Part IV, line 34 because it had one or more related
	organizations treated as a partnership during the tax year.			

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(ł	n)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	alloca		Code V-UBI amount in box 20 of Schedule	Genera manag partne	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes I	lo
	l										

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ent	ction b)(13) rolled tity?
		,						Yes	No

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					_	Yes	No			
1	During the tax year, did the organization engage in any of the following transactions	s with one or more re	elated organizations listed	in Parts II-IV	?						
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	y				1a		X			
b	Gift, grant, or capital contribution to related organization(s)					1b		X			
С	Gift, grant, or capital contribution from related organization(s)					1c		X			
	Loans or loan guarantees to or for related organization(s)							X			
	Loans or loan guarantees by related organization(s)							X			
f	Dividends from related organization(s)					1f		X			
g	Sale of assets to related organization(s)					1g		X			
	Purchase of assets from related organization(s)										
	Exchange of assets with related organization(s)							X			
j	Lease of facilities, equipment, or other assets to related organization(s)					<u>1j</u>		X			
k	Lease of facilities, equipment, or other assets from related organization(s)					1k		X			
- 1	Performance of services or membership or fundraising solicitations for related organ	nization(s)				<u>11</u>		X			
m	Performance of services or membership or fundraising solicitations by related organ	nization(s)				1m		X			
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization	on(s)				1n		Х			
0	Sharing of paid employees with related organization(s)					<u>1</u> 0		X			
р	Reimbursement paid to related organization(s) for expenses					1p		X			
	Reimbursement paid by related organization(s) for expenses						X				
r	Other transfer of cash or property to related organization(s)					1r		X			
s	Other transfer of cash or property from related organization(s)					1s	X				
2	If the answer to any of the above is "Yes," see the instructions for information on w	ho must complete th	is line, including covered i	elationships	and transaction thresholds.						
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved		(d) Method of determining amo	ount involved					
(1) I	PHYSICIAN ASSISTANT FOUNDATION	Q	441,345.	CASH							
(2) I	PHYSICIAN ASSISTANT FOUNDATION	S	80,000.	CASH							
(3)											
(4)											
(5)											

23-7067770 INC. Schedule R (Form 990) 2015

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner? Yes No	(k) r Percentage ownership
	-									

Page 4

AMERICAN ACADEMY OF PHYSICIAN ASSISTANTS

Schedule R	(Form 990) 2015	INC.		23-7067770	Page 5
Part VII	(Form 990) 2015 Supplemental Informa	ation			
		n for responses to questions on S	Schedule R (see instructions)		
	Trovide additional information	The responses to questions on	soriodale i (dee instructions).		

532165 09-08-15 Schedule R (Form 990) 2015