



Jennifer L. Dorn, MPA
Chief Executive Officer



Jennifer L. (Jenna) Dorn was the unanimous choice of the AAPA Board of Directors to serve as the Academy's CEO in 2011. Dorn has led multi-billion dollar federal agencies, start-ups and well-established nonprofit organizations, bringing 30 years of management experience in healthcare, research and policy to AAPA's leadership team.

Working closely with the AAPA Board of Directors and House of Delegates, Dorn and her leadership team are transforming AAPA into a forward-leaning organization that is aggressively tackling the most important issues identified by PAs, including recertification requirements, full practice responsibility, and the PA title.

Under her leadership to date, AAPA and its constituent organizations have achieved unprecedented progress in breaking down legislative barriers to PA practice. Every state in the nation has passed PA-positive laws or regulations, and new laws and regulations at the federal level are benefiting PAs, as well. As a result, PAs have expanded authority to prescribe medication, as well as to diagnose, admit and treat patients; physician proximity requirements have been eased; and PAs have been officially recognized, along with physicians and nurse practitioners, as authorized Medicare providers. Public acceptance and trust in PAs has grown, as well. A Harris Poll commissioned by AAPA found that more than 90 percent of Americans who have seen a PA not only trust PAs, but believe that PAs improve health outcomes and the quality of healthcare.

Dorn has had a similarly important impact on AAPA as an organization. During her tenure, AAPA has moved from a \$2.5 million annual operating deficit to a balanced budget, while increasing reserves and making important investments in technology and member services. As a result, AAPA membership has grown to more than 54,000 (25 percent since 2010) under Dorn's leadership, and member engagement has soared, even as most professional associations struggle with declining membership rolls.

Her previous healthcare leadership roles include senior vice president of the American Red Cross and president of the National Health Museum. She has also served as the U.S. representative on the Board of Directors of the World Bank, administrator of the Federal Transit Administration, assistant secretary for policy at the Department of Labor and associate deputy secretary of transportation at the Department of Transportation.

Dorn is a graduate of Oregon State University and has a master's degree in public administration from the University of Connecticut.