



Reimbursement for Orthopaedic Practice

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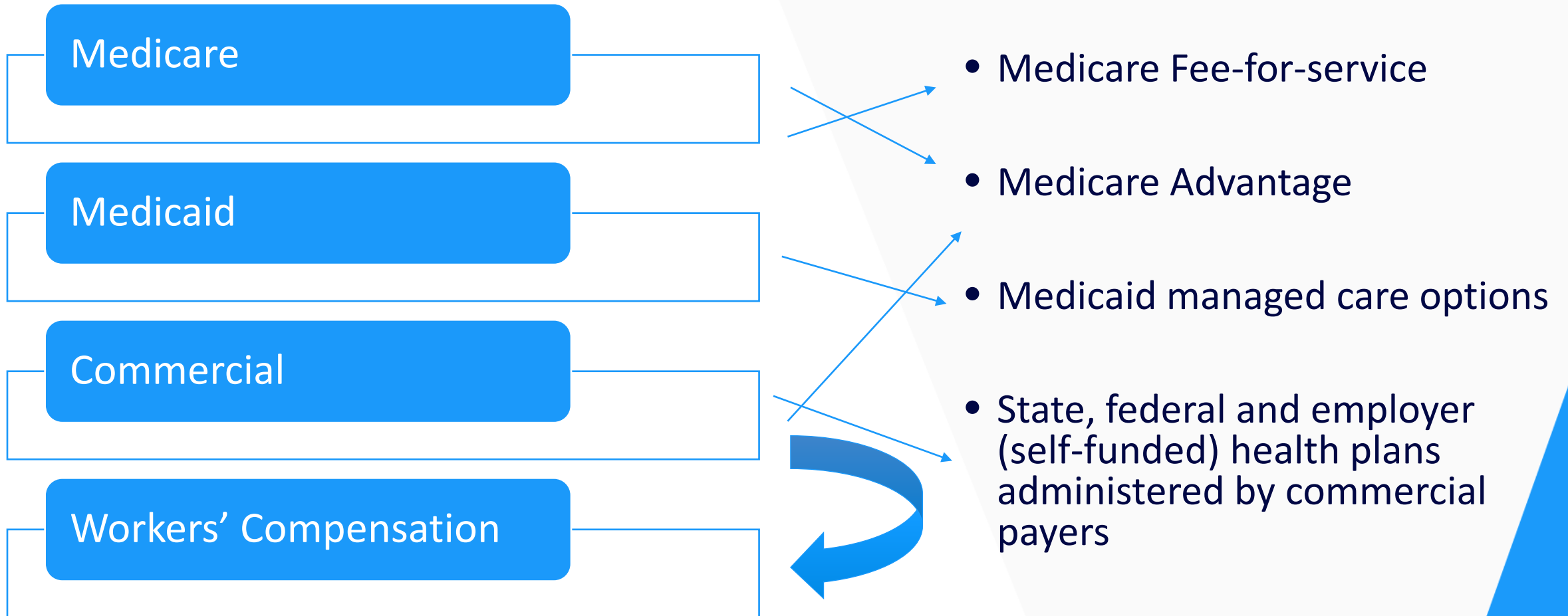
- **Medicare and commercial payer policies are subject to change. Be sure to stay current by accessing information posted by your local Medicare Administrative Contractor, CMS and commercial payers.**
- I am employed by the American Academy of PAs.
- The American Medical Association has copyright and trademark protection of CPT ©.

PAs, NPs and Medicare Payment Policies



- Detailed information about NP reimbursement can be obtained from the American Association of NPs (AANP) <https://www.aanp.org/>
- Nearly all of Medicare's reimbursement & coverage policies are the same for both professions.
- Similarities exist between the utilization and practice of PAs and NPs. AAPA works closely with AANP on reimbursement, legislative and regulatory issues of mutual interest.

Payers Often Have Multiple Plans/Policies



Direct Payment to PAs from Medicare



Previous Medicare Policy on PA Reimbursement

- Medical and surgical services delivered by PAs have been covered and billable to Medicare under a PA's name.
- Payment for PA-provided services went to the PA's employer (physician, physician group, hospital, nursing facility, ASC, professional corporation, or a professional/medical corporation up to 99% owned by a PA).
- As of 1/1/21, PAs became eligible to receive direct payment, and PAs can own 100% of a state-approved corporation that receives payment directly from Medicare.
- Need to “re-enroll” with the Medicare program to receive direct payment (payment directed to SS # or corporation tax ID#).

The Benefits of Direct Payment Will Be Especially Important to PAs Who:

- Practice as independent contractors (1099 relationship).
- Want to work part-time without having to deal with additional administrative paperwork associated with a formal employment relationship.
- Choose to own a practice/medical or professional corporation.

PA Direct Payment

- Just as with NPs, direct payment does not change scope of practice.
- Medicare's rate of reimbursement (85%) for PAs/NPs does not change.
- Similar to physicians and NPs, the majority of PAs will likely maintain their traditional W-2 employment arrangement with employers and not pursue direct payment.
- Direct payment is an option (not required).

COVID Public Health Emergency



- The PHE is scheduled to end on May 11, 2023.
- Be cautious of changing coverage and payment policies for Medicare, Medicaid, commercial policies and state laws/regs.
- Continuing to utilize PHE policies/flexibilities could lead to allegations of fraud.

COVID Public Health Emergency

Example of PHE change:

Hospitalized patients can currently be under the care of a PA/NP (instead of a physician) – will end on May 11, 2023 unless CMS or Congress acts.

Exception – certain telehealth flexibilities will remain in place until the end of 2024. However, telehealth across state line requires a license in the state where the patient resides.

Certain states temporarily authorized care to be provided across state lines without licensure during the height of COVID. Those flexibilities have ended.



Documentation

- A “medically appropriate” history and/or examination must be performed
- Neither the history nor exam contribute to the level of service



Level of Medical Decision Making (MDM) Based on 3 Elements



NUMBER &
COMPLEXITY
OF PROBLEMS



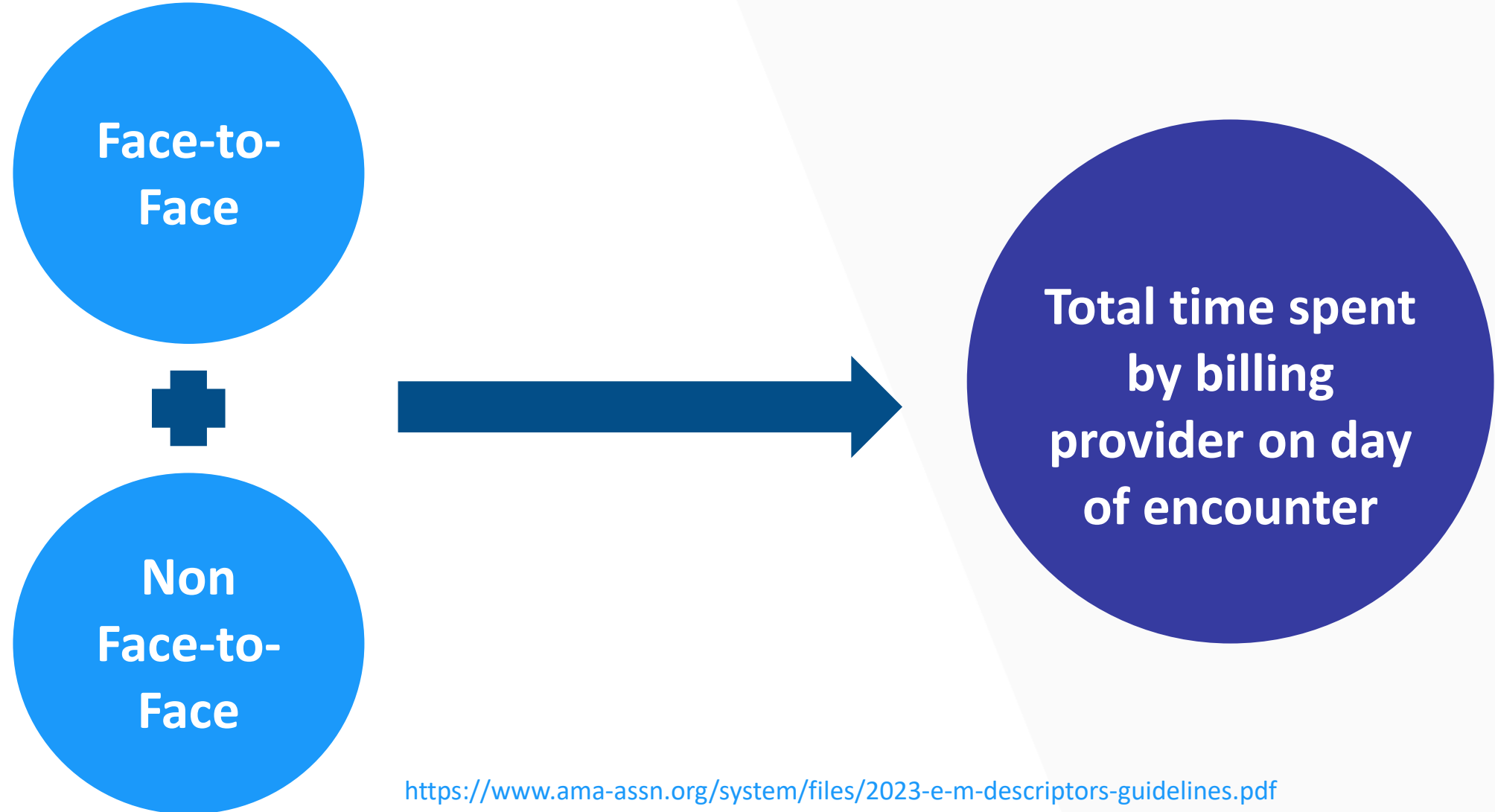
AMOUNT &
COMPLEXITY
OF DATA
REVIEWED



RISK OF
COMPLICATIONS,
MORBIDITY &
MORTALITY

MDM Element	Examples of Element
Problems	One versus multiple, severity, acute versus chronic, stable or exacerbation
Data	Review of external note(s), number of tests ordered or reviewed, independent interpretation of tests
Risks	Number & type of management options, risk to patient, socioeconomic limitations, level of needed care (outpatient versus inpatient)

Time-Based Billing



<https://www.ama-assn.org/system/files/2023-e-m-descriptors-guidelines.pdf>

Time-based Billing

Qualifying Time

- Preparing to see the patient (e.g., review of tests)
- Obtaining and/or reviewing separately obtained history
- Performing a medically appropriate examination and/or evaluation
- Counseling and educating the patient/family/caregiver
- Ordering medications, tests, or procedures
- Documenting clinical information in the electronic or other health record
- Referring and communicating with other healthcare professionals
- Care coordination

<https://www.ama-assn.org/system/files/2023-e-m-descriptors-guidelines.pdf>

Time-based Billing

- Only use time of PA/NP/physician (not RN/LPN nurses, medical assistants)
- When practitioners jointly meet with or discuss a patient, only the time of one of the practitioners can be counted toward total time.
- Only need to document total time (not increments of time for pre-, intra- or post-visit).

<https://www.cms.gov/files/document/r11181CP.pdf#page=6>

Additional Resources

- AAPA E/M Guidelines presentation now available on Learning Central
<https://player.vimeo.com/video/466187979>
- AMA CPT E/M Office or Other Outpatient and Prolonged Services Code & Guideline Changes
<https://www.ama-assn.org/system/files/2019-06/cpt-office-prolonged-svs-code-changes.pdf>
- AMA CPT E/M Office Revisions Level of MDM Table
<https://www.ama-assn.org/system/files/2019-06/cpt-revised-mdm-grid.pdf>



CMS Open Payments Program



CMS Open Payments Program

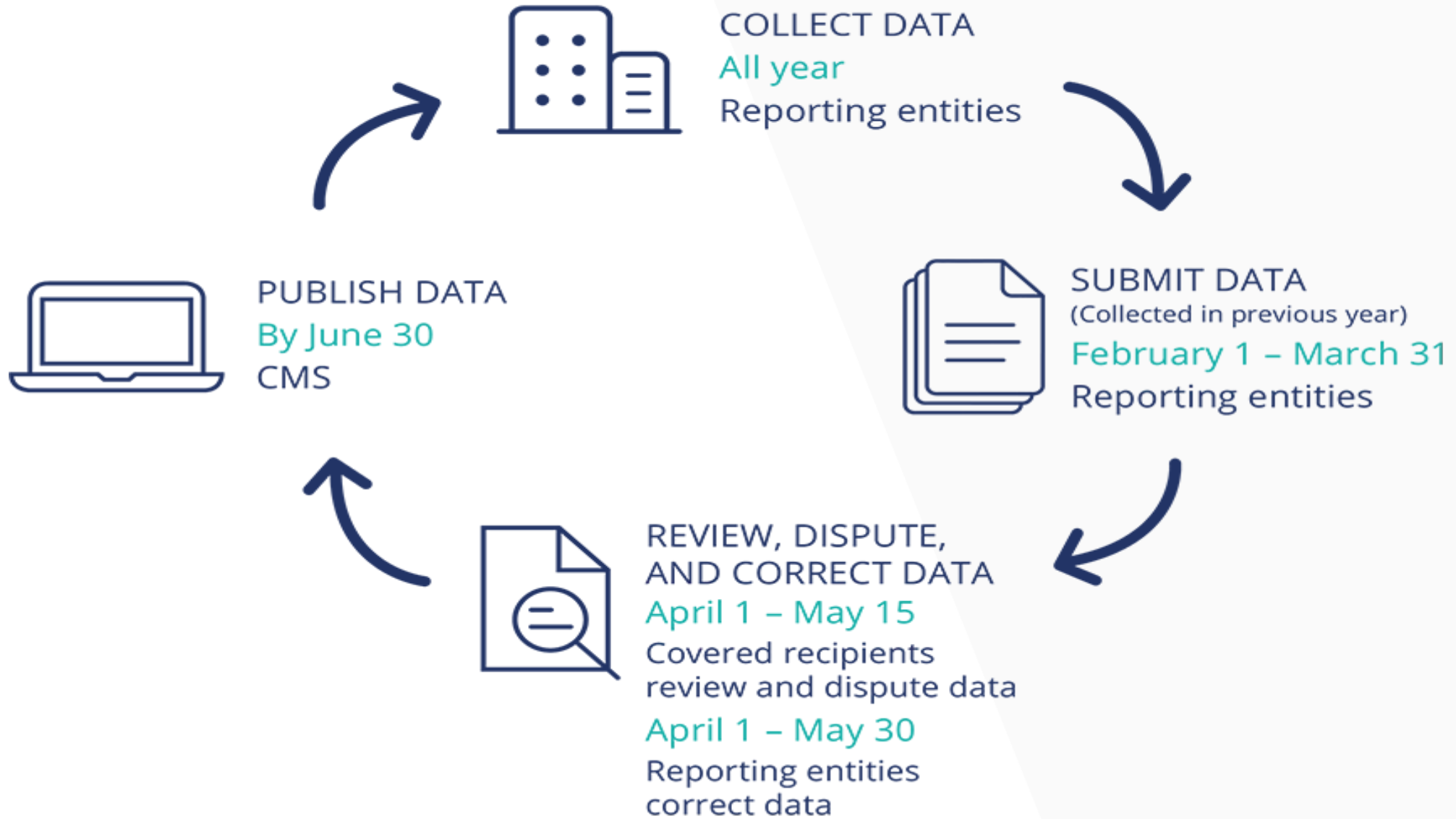
- National disclosure database aimed at improving transparency by identifying financial relationships between the pharmaceutical and medical device manufacturing industries, and health care professionals.
- CMS does not offer an official opinion regarding whether financial relationships are appropriate, or cause conflicts of interest.
- Legitimate reasons for payments or transfers of value to health professionals captured on the Open Payments site may including honorarium for delivering CME, participating in research, consulting activities, etc.

CMS Open Payments Program



- CMS will not reach out to health professionals when information is placed in the Open Payments data base under their name.
- To view collected data register through the CMS.gov [Enterprise Portal](#).
- For more information, please view CMS' Open Payment [explanatory video](#)

OPEN PAYMENTS CALENDAR



Reducing Fraud and Abuse Concerns



Error

Abuse

Fraud

Mistakes

Errors in coding & documentation

Improper or

Inappropriate Actions

Upcoding/Downcoding, waving deductibles, billing for non-medically necessary services

Intentional

Deception

Falsifying records, billing for services not provided

Costs U.S. healthcare system tens of billions of dollars annually.

Compliance Scenario #1



- A physician repaid \$285,000 to settle False Claims Act violations.
- Services provided by a NP were billed as “incident to” under the physician’s name.
- Medicare’s “incident to” provisions were not met. The payment should have been at the 85% rate.

Compliance Scenario #2



A hospital in the Midwest paid back \$210,739 for allegedly violating the Civil Monetary Penalties Law.

The HHS Office of Inspector General alleged improper billing for services delivered by PAs but billed under the physician's name under Medicare's split/shared billing provision.

The OIG stated the documentation requirements for a split/shared visit were not properly met. The services should have been billed under the PAs.

Promise to the Federal Government

On the Medicare Enrollment Application

“I agree to abide by the Medicare laws, regulations and program instructions that apply to me or to the organization”

“I will not knowingly present or cause to be presented a false or fraudulent claim for payment by Medicare, and will not submit claims with deliberate ignorance or reckless disregard of their truth or falsity.”

CMS 855 application <https://www.cms.gov/Medicare/CMS-Forms/CMS-Forms/Downloads/cms855i.pdf>

Who Is Responsible?

The “chain of responsibility” is multifaceted.

- Health professionals are responsible for claims submitted for services they deliver.
- Federal programs will typically expect recoupment/repayment from the entity that received the reimbursement.
- The biller (private billing company, practice or hospital billing staff) may also share in the responsibility if a mistake was made on their part in the electronic filing of the claim.



Compliance

- In reality, most health professionals never see the actual paper or electronic claim being submitted to Medicare, Medicaid or other payers.
- Suggests the need for communication between all parties to ensure a basic comfort level with payer rules/requirements.
- PAs should be proactive in supplying basic reimbursement information to billers based on payer mix and the practice sites where they deliver care.



Who is Entitled to Reimbursement for a PA's Professional Work?

Who should receive reimbursement for the PA's professional services?

Only the PA's employer.

Who should receive a benefit (work product) from the PA's professional services?

Only the PA's employer.

Appropriate leasing arrangements are an option when the physician with whom the PA works is not the employer, and the physician wants to utilize the professional services of the PA.

Payment to the Employer

- Physicians who are not employed by the same entity as the PA(NP) have no ability to bill/receive payment for work provided by PAs/NPs unless the physician provides market rate compensation (e.g., salary, leasing arrangement) for the PA's/NP's time.
 - Potential False Claims, Stark & Anti Kickback Violations

Particularly problematic with a hospital-employed PA/NP working with a non-hospital employed physician.

Following the Rules Depends on Your Practice Setting

Location, location, location

- Office/clinic
- Outpatient clinic owned by a hospital
- Certified Rural Health Clinic
- Ambulatory surgical center (ASC)
- Critical Access Hospital
- Federally Qualified Health Center/Community Health Center
- Skilled nursing facility,
- Inpatient rehabilitation facility or psychiatric hospital



Medicare Reimbursement Myths

- PAs can't treat new patients
- Physician must be on-site when PAs deliver care.
- Physician must see every patient a PA treats in the office/clinic.
- A physician co-signature is required whenever PAs treat patients.
- State, facility and commercial payer policies may be different/more restrictive than Medicare.



Overarching Scope of Practice

- State law ultimately determines scope.
- Individual commercial payers and state Medicaid programs can impose their own scope of practice rules (but can't supersede state law).
- Commercial payers often have limited scope of practice policy details in writing as compared to Medicare.
- “These guidelines are to be used by the reporting physician or other qualified health care professional to select the appropriate level of service.”
Current Procedural Terminology Guidelines 2023



Collaboration, Supervision and Beyond

- Medicare traditionally used the term “supervision” to describe how PAs practice with physicians.
- As of January 1, 2020, CMS modified its regulations and defers to PA state law in terms of the professional working relationship, if any, PAs have with physicians.
- The Medicare program will allow collaboration or other terms used by individual states to meet Medicare’s supervision requirement.
- NP Medicare policy uses the term collaboration and also defers to state law.

Medicare Billing Rules



Billing in the Office/Clinic



“Incident to” Billing

- **PAs/NPs can always treat new Medicare patients and and patients with new medical conditions when billing under their name and NPI with reimbursement at 85% following state law guidelines.**
- Medicare restrictions (physician treats on first visit, physician must be on site) exist only when attempting to bill Medicare “incident to” the physician with payment at 100% (as opposed to 85%).
- “Incident to” is generally a Medicare term and not always applicable with private commercial payers or Medicaid.

“Incident to” Billing

Allows a “private” **office or clinic**-provided service performed by the PA to be billed under the physician’s name (payment at 100%) (*not used in hospitals or nursing homes unless there is a separate, private office – which is extremely rare*).

Optional billing method

Only applies in non-facility-based medical office
(Place of Service 11)

www.cms.hhs.gov/manuals/Downloads/bp102c15.pdf



The Basics of
Incident-To Billing

“Incident to” Billing

- “Incident to” billing is an option, and not required to be used.
- The PA must be a W-2 employee (or have a 1099 Independent contractor) or have a leasing arrangement.
- Requires that the physician personally treat the patient on their first visit for a particular medical condition/illness, and provide the exam, diagnosis and treatment plan (plan of care).

“Incident to” Billing



- The original treating physician (or another physician in the group) must be physically present in the same office suite.
- Physician must remain engaged to reflect the physician’s ongoing involvement in the care of that patient.
- How is that engagement established? Physician review of medical record, PA discusses patient with physician, or physician provides periodic patient visit/treatment.

“Incident to” Does NOT Apply

New Patients

New Medical Problems

Physician Not On-site

“Incident to” Does NOT Apply

Inpatient & Observation Services

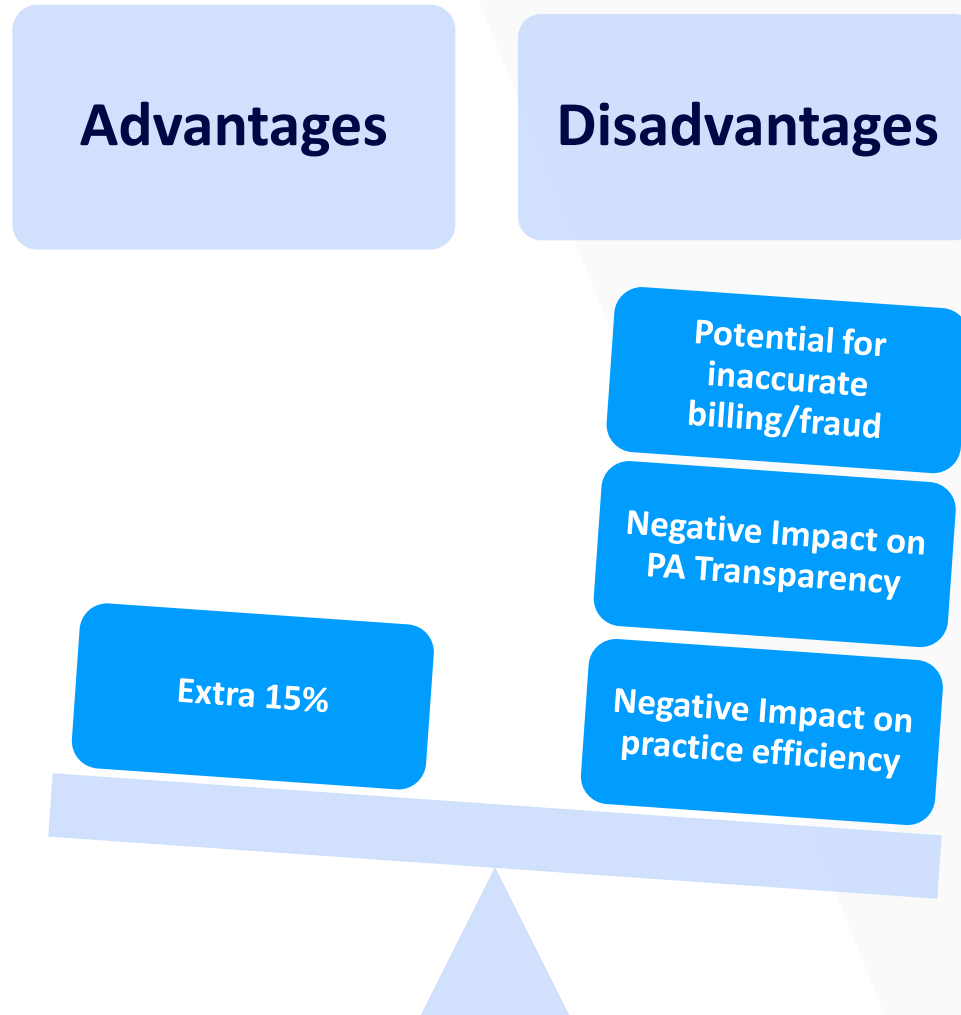
Hospital Outpatient Services

- **Outpatient Clinic** ←
- Emergency Department
- Same Day Surgery Center

Inpatient Nursing & Rehabilitation Facilities

Some hospital-owned practices are considered ‘hospital outpatient clinics’ (Place of Services &), and ineligible for “incident to” billing

Is Billing “Incident to” Worth it?



CMS' Evolving Split/Shared Hospital Billing Policy



Split (or Shared) Billing

Medicare hospital billing provision that allows services performed by a PA/NP and a physician to be billed under the physician's name/NPI at 100% reimbursement.

PAAs/NPs can treat new or established patients when billing under their own name and NPI.

Must meet specific criteria and documentation requirements

Split/Shared Visit Billing

Services eligible for split (or shared) billing

- Evaluation and management services (e.g., hospital inpatient and observation services, emergency department services, etc..)
- Critical care services (effective 1/1/22)
- Certain SNF/NF services (effective 1/1/22)

Option for split/shared billing does NOT apply to procedures

PA and physician must **work for the same group**

PA and physician must be involved the patient on the **same calendar day**

Physician must provide a “**substantive portion**” of the encounter

Either PA or physician must have face-to-face encounter with patient

Documentation must identify the practitioners who contributed to the service and the billing physician must sign & date the medical record

-FS Modifier must be included on claim to identify service as split (or shared)

Split (or Shared) Billing

Substantive Portion

Prior to 1/1/22

“All or some portion of the history, exam, or medical decision-making key components of an E/M service”

Split (or Shared) Billing

Substantive Portion

For 2022 & 2023 for Physician to Bill

Physician must perform one of the key components (history, exam, or medical decision-making) “in its entirety”

-OR-

Spend more than half of the total visit time with the patient (already required for critical care and discharge management)

<https://public-inspection.federalregister.gov/2021-23972.pdf>

Split (or Shared) Billing

Substantive Portion

Proposed CMS Policy Starting 2024

If billing under the physician, physician must account for more than half of the total visit time.

(AAPA is opposed to this policy.)

<https://public-inspection.federalregister.gov/2021-23972.pdf>

First Assisting at Surgery

- PAs covered by Medicare for first assist
- Reimbursed by Medicare at 85% of the physician's first assisting fee
 - Physician who first assists gets 16% of primary surgeon's fee – PAs get 85% or 13.6% of primary surgeon's fee
- -AS modifier for Medicare
- Special rules for PAs/NPs/physicians when residents/fellows are available in the hospital.

Assisting at Surgery

Teaching Hospitals

- Medicare does not generally reimburse for first assistant fees if there is a qualified resident available.
- Applies when hospitals have an approved, accredited program in the particular surgical specialty.

Teaching Hospital Exception allowed:

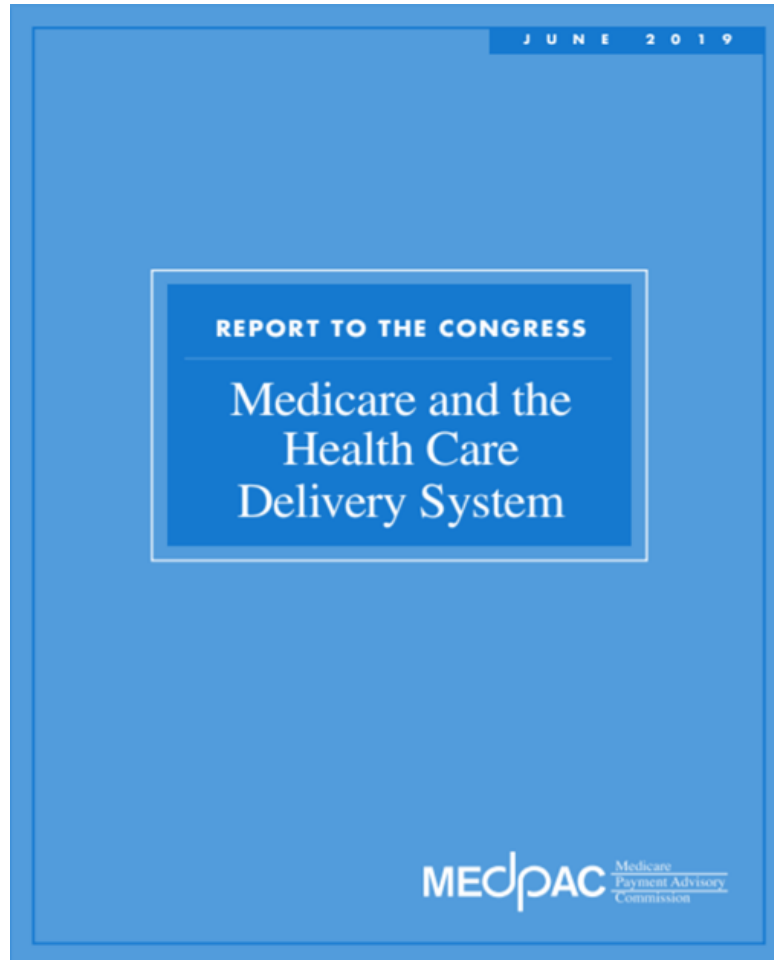
- No qualified resident available (in required training/clinic-hours or resident-hour restrictions)
- Physician NEVER uses a resident in pre-, intra-, and post-op care
- Exceptional medical circumstances (e.g. traumatic injuries)

Assisting at Surgery

Teaching Hospitals

When no qualified resident available

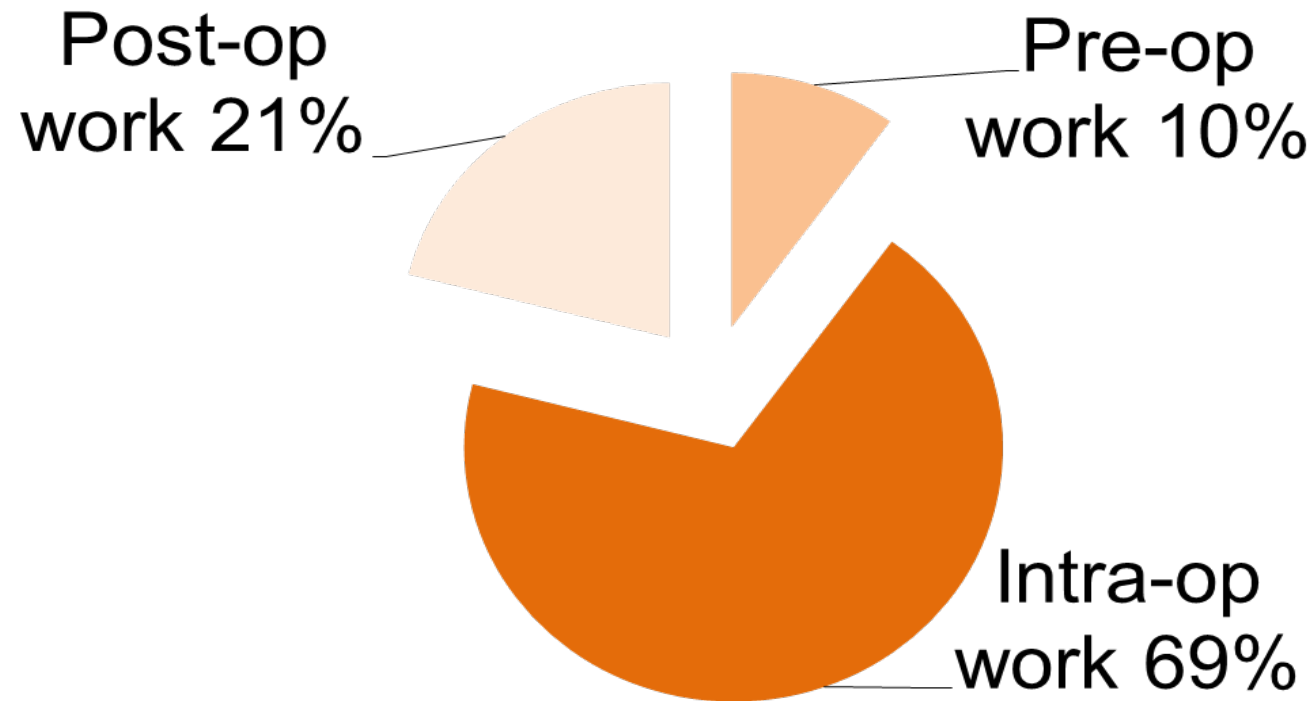
- Physician must certify
 - I understand that § 1842(b)(7)(D) of the Social Security Act generally prohibits Medicare physician fee schedule payment for the services of assistants at surgery in teaching hospitals when qualified residents are available to furnish such services. I certify that the services for which payment is claimed were medically necessary and that no qualified resident was available to perform the services. I further understand that these services are subject to post-payment review by the A/B MAC (B).
- Must use second modifier -82 (teaching hospital)
(in addition to -AS)



“PAs nearly always lower costs and increase profits for their employers because their salaries are less than half of physician salaries, on average, but their services can be billed at the full physician rate or at a modest discount .”

http://medpac.gov/docs/default-source/reports/jun19_medpac_reporttocongress_sec.pdf?sfvrsn=0

Global Surgical Package



Surgical Global Work Breakdown

- **31%** of the global payment is for work outside the OR.
- If the PA is doing the pre-op H&P, the post-op rounds, and the post-op office visits, then up to **31%** of the global payment could, theoretically, be attributed to the that professional.
- Additionally, **31%** of the Work RVU attributed to the procedure could be “credited” to the PA. Important not to set up a productivity system of direct competition with physicians for RVUs.

Global Work Breakdown

Example

27130 Total Hip (payable at \$1,322*)

Pre-op work (10%): **\$ 132.20** →

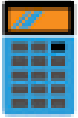
Intra-op work (69%): \$ 912.18

Post-op work (21%): **\$ 277.62** →

PA/NP

Surgeon



PA/NP



**Productivity
Formula**

=

$$\frac{\text{Output}}{\text{Input}}$$

*Final figure impacted by geographic index

Global Work Contribution

- If a PA does pre-op exam and post-op rounding/ office visits, **\$409.82** could be “credited/allocated” to PA.
- However, billing records would show \$1,322 being attributed to the surgeon.
- In addition, a separate payment of **\$179.79** can be officially credited to PA for the first assist (13.6% of surgeon’s fee) which does not reduce the surgeon’s fees.

Potential PA Value or Contribution

True measure of global “value” might be:

First assist payment of **\$179.79**

plus

E&M share of global payment **\$409.82**

Total = \$589.61 per THR

CPT Code 99024

- *Postoperative follow-up visit, normally included in the surgical package*
- No separate reimbursement, no RVUs
- Captures certain services normally included in the surgical package

Captures post-op work provided in Global Surgical Package

Tracking Clinical Work in the Global Surgical Period

- While not separately payable, track “global” visits by using the 99024 code in the EMR.
- The global visits performed by the PA would otherwise have to be performed by the physician. **Note:** post-op visits are not separately reimbursed so split/shared billing does not apply.
- If the PA provided 200 post-op global visits, for example, theoretically 200 appointment slots were then made available for the physician to see other “revenue generating” new visits.

What about that 15%

**Without utilizing split/ shared
or “incident to” billing,
Medicare payment for PAs is
at 85% of the physician rate**



The Cost of Delivering Care – Contribution Margin

- a) What is the cost of providing the service?
- b) What is the reimbursement/revenue?
- c) What is the margin (difference)?



Office/Outpatient Visit: Established Patient

CPT Code	Work RVU	Non-facility Price Physician (national average)	Non-facility Price PA
99213	1.3	\$98.00	\$83.30

15% = \$14.70

PA-Physician “Contribution” Comparison Model

Assumptions:

- 8-hour days (7 clinical hours worked per day)
- 20-minute appointment slots = 3 visits per hour = 21 visits per day
- Physician salary \$250,000 (\$120/hr.); PA salary \$110,000 (\$53/hr.)
- 2,080 hours worked per year

Example does not include overhead expenses (office rent, equipment, ancillary staff, etc.) which don't change based on the health professional delivering care

Contribution Model at 85% Reimbursement

A Typical Day in the Office	Physician	PA
Revenue with physician and PA providing the same 99213 service	\$2,058 (\$98 X 21 visits)	\$1,749 (\$83.30 X 21 visits) [85% of \$98 = \$83.30]
Wages per day	\$960 (\$120/hour X 8 hours)	\$424 (\$53/hour X 8 hours)
“Contribution margin” (revenue minus wages)	\$1,098	\$1,325

Contribution Model Takeaway Points

- The point of the illustration is not that PAs will produce a greater office-based contribution margin than physicians.
- That may or may not happen (more likely in primary care/internal medicine vs. surgery or specialty practices).
- PAs generate a contribution margin for the practice even when reimbursed at 85% of the physician fee schedule.
- An appropriate assessment of “value” includes revenue generation, delivery of non-revenue generating professional services (e.g., post op care) and the cost to employ health professionals.

The Value of PAs/NPs



Increase reimbursement and revenue



Improve access to care and patient throughput



Provide expanded hours and services



Facilitate care coordination and communications

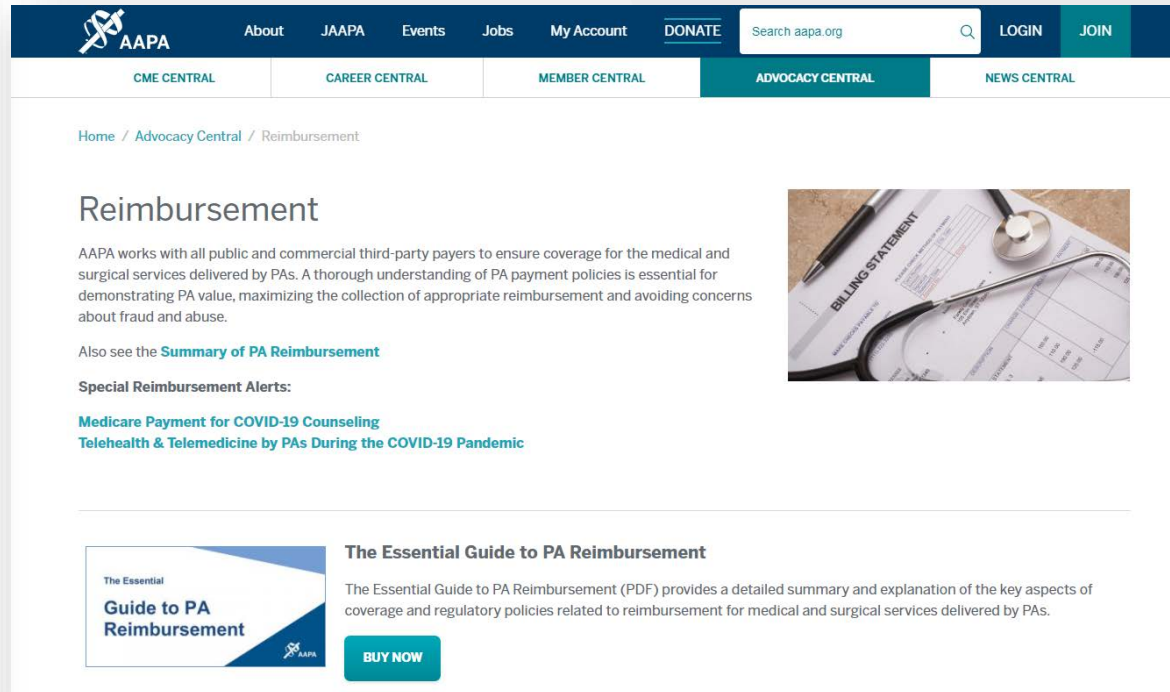
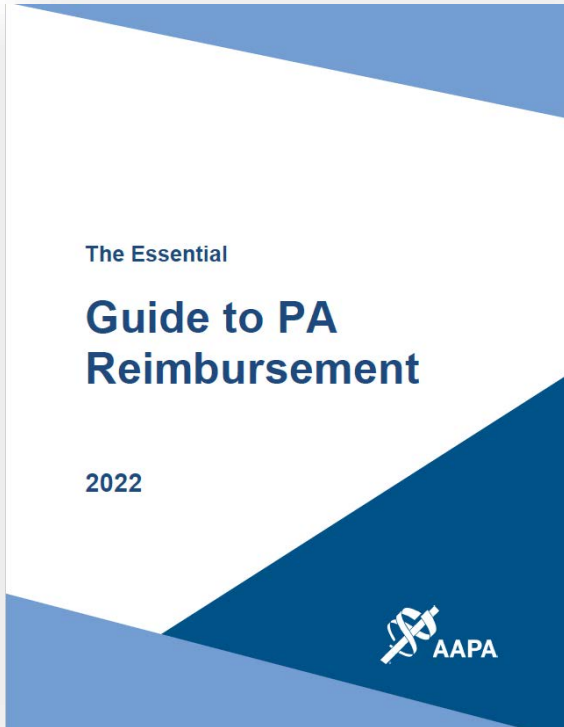


Contribute to process/quality improvement and outcomes



Improve patient and staff satisfaction

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Reimbursement

AAPA works with all public and commercial third-party payers to ensure coverage for the medical and surgical services delivered by PAs. A thorough understanding of PA payment policies is essential for demonstrating PA value, maximizing the collection of appropriate reimbursement and avoiding concerns about fraud and abuse.

Also see the [Summary of PA Reimbursement](#)

Special Reimbursement Alerts:

[Medicare Payment for COVID-19 Counseling Telehealth & Telemedicine by PAs During the COVID-19 Pandemic](#)



The Essential Guide to PA Reimbursement

The Essential Guide to PA Reimbursement (PDF) provides a detailed summary and explanation of the key aspects of coverage and regulatory policies related to reimbursement for medical and surgical services delivered by PAs.

BUY NOW



<https://www.aapa.org/advocacy-central/reimbursement/>

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