

### What is heath workforce equity?

Our vision is a world in which there is a diverse health workforce that has the competencies, opportunities, and courage to ensure everyone has a fair opportunity to attain their full health potential.

We call this Health Workforce Equity.

#### Mullan Institute Activities

## RESEARCH

## ACTION

## EDUCATION

#### **UPCOMING DATES**

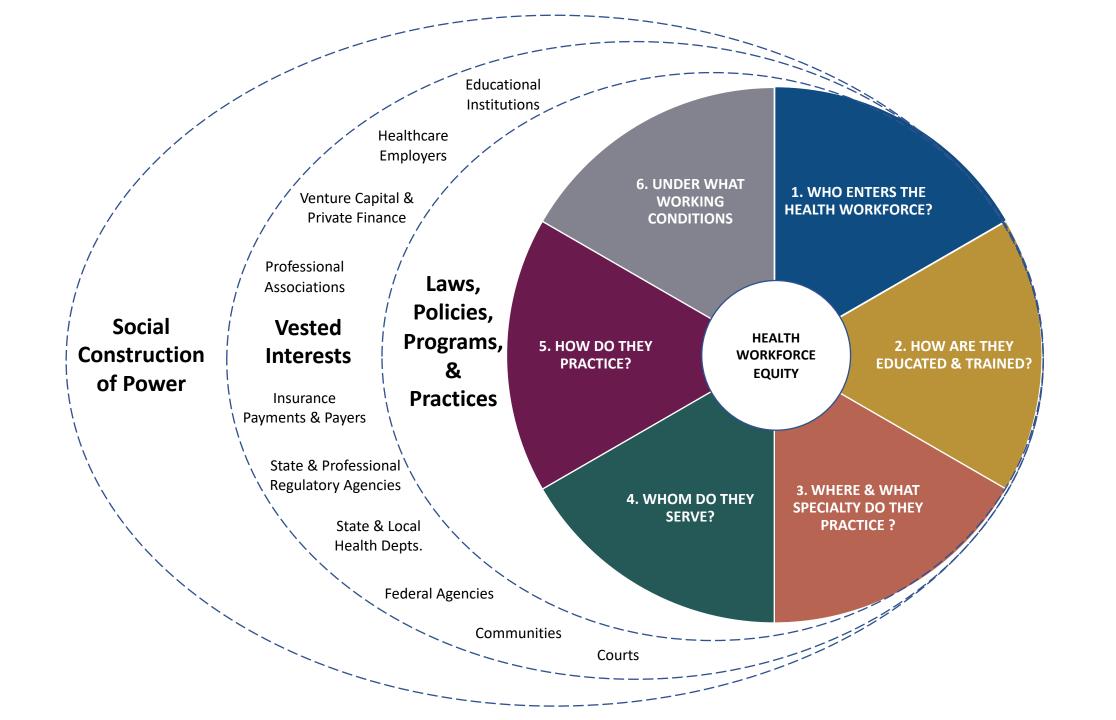
Fall 2022: September 19 - October 7 Spring 2023: March 20 - April 7

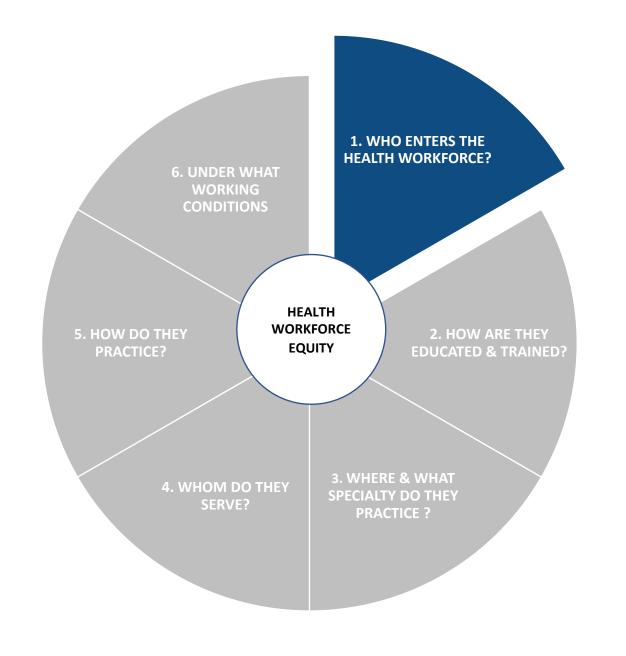




### Dimensions of Health Workforce Equity

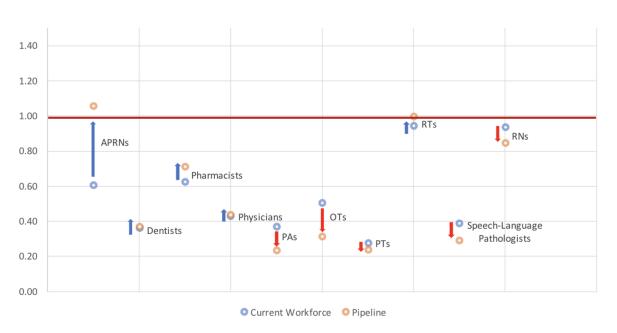


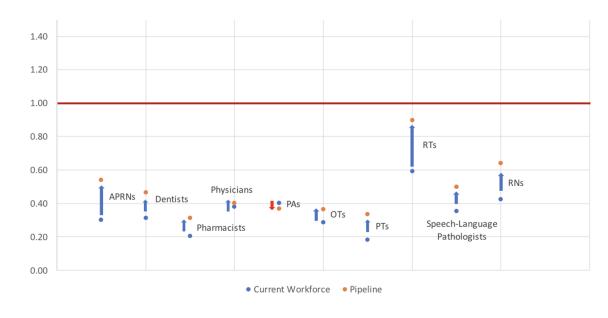




#### The Nature and Magnitude of the Problem

Black, Hispanic and Native American individuals are underrepresented in health professions requiring higher education compared to their representation in the population.





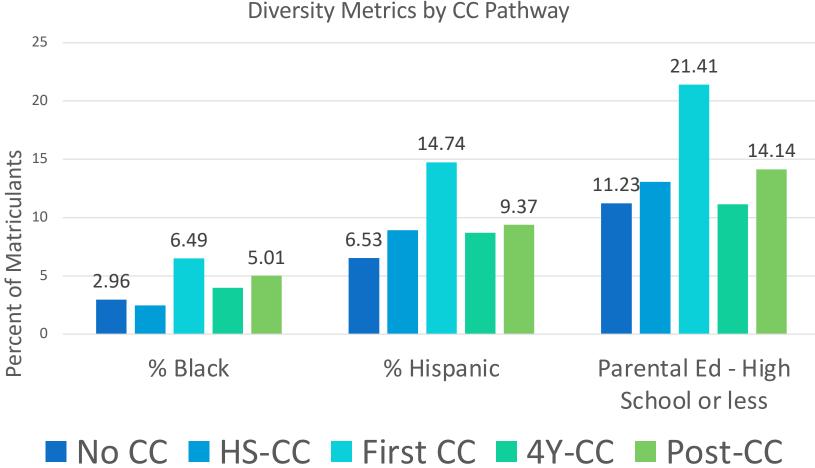
Black/African American Diversity Index

Hispanic/Latinx Diversity Index

Source: Fitzhugh Mullan Institute for Health Workforce Equity, Health Workforce Diversity Tracker 2021

#### Three out of four PA matriculants attended CC





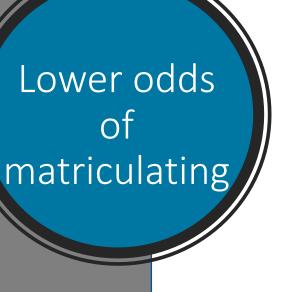
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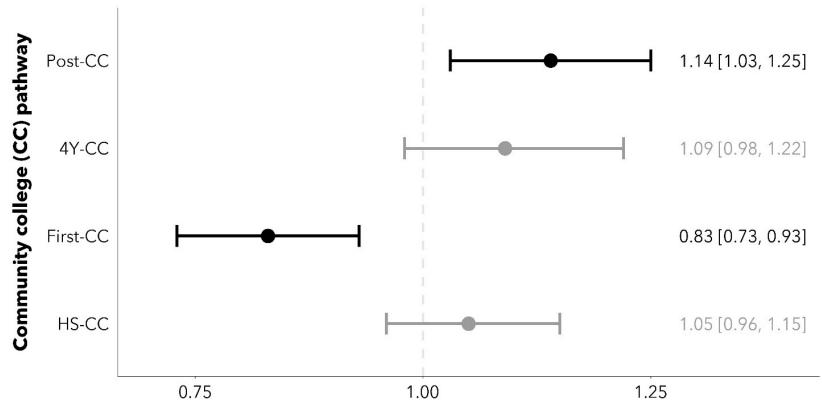
Luo, Qian MPSA, PhD; Erikson, Clese E. MAff; Chitwood, Ryan MS; Yuen, Cynthia X. MA Does Community College Attendance Affect Matriculation to a Physician Assistant Program? A Pathway to Increase Diversity in the Health Professions, Academic Medicine: November 24, 2020 - Volume Publish Ahead of Print - Issue -

doi: 10.1097/ACM.000000000003860

## STRATEGY - Review application process for unintended barriers

- holistic review process
- consistent requirements across programs
- lower application fees

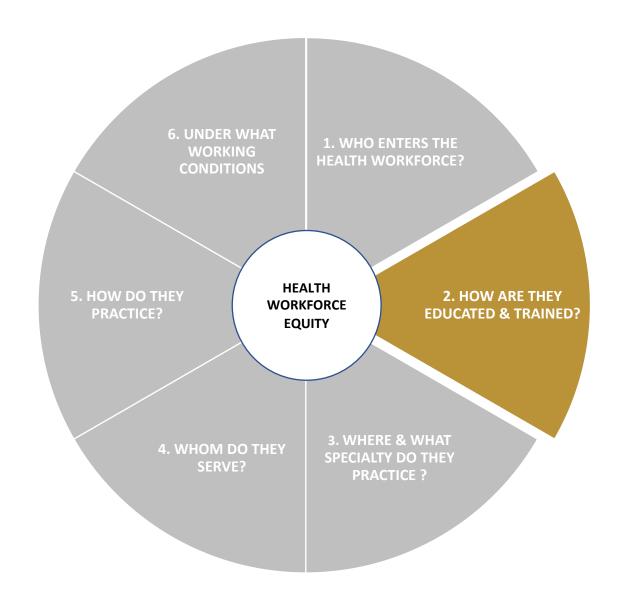




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Odds of CC students' PA program matriculation compared to No-CC



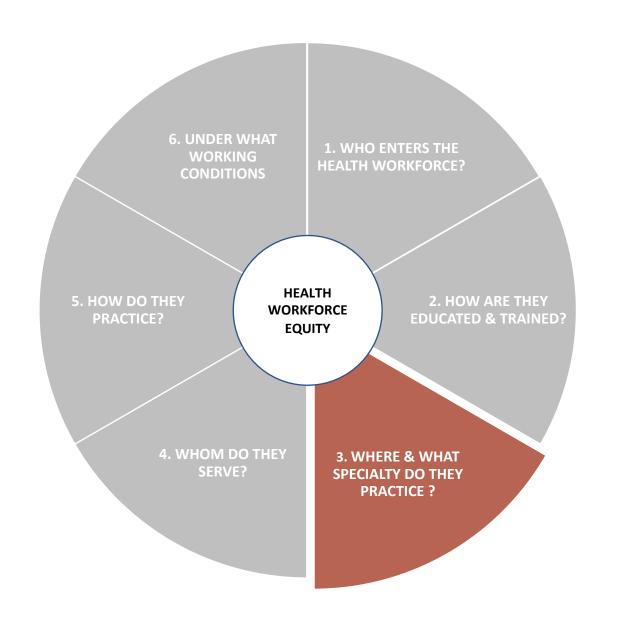
## Problem: Health professions education (HPE) perpetuates problems endemic in the US healthcare system that create barriers to the promotion of health equity.

#### The Social Mission of Medical Education: Ranking the Schools

Fitzhugh Mullan, MD; Candice Chen, MD, MPH; Stephen Petterson, PhD; Gretchen Kolsky, MPH, CHES; and Michael Spagnola, BA

Rank	School	State	Social Mission Score†	Primary Care Physicians		Physicians Practicing in HPSAs		School-State (Nation) Ratio of Underrepresented Minorities	
Highest 20				Total,	Standardized Score#	Total,	Standardizec Score‡	Ratio	Standardized Score‡
1	Morehouse School of Medicine	GA	13.98	43.7	1.20	39.1	1.40	3.15	11.38
2	Meharry Medical College	TN	12.92	49.3	2.00	28.1	0.14	2.99	10.78
3	Howard University	DC	10.66	36.5	0.19	33.7	0.78	2.71	9.68
4	Wright State University Boonshoft School of Medicine	OH	5.34	49.2	1.98	28	0.12	1.31	3.23
5	University of Kansas	KS	4.49	45.2	1.42	43.9	1.96	0.77	1.12
6	Michigan State University College of Human Medicine	MI	4.13	43.6	1.20	26.5	-0.05	1.24	2.99
7	East Carolina University Brody School of Medicine	NC	3.72	51.9	2.36	34.2	0.84	0.62	0.52
8	University of South Alabama	AL	3.15	42	0.97	52.7	2.97	0.29	-0.78
9	Ponce School of Medicine	PR	3.02	33	-0.31	43.8	1.94	0.84	1.38
10	University of Iowa Carver College of Medicine	IA	2.97	37.1	0.28	21	-0.69	1.35	3.38
Lowest 20§									
1	Vanderbilt University	TN	-3.95	21.9	-1.86	20.8	-0.70	0.13	-1.38
2	University of Texas Southwestern Medical Center	TX	-3.64	26.8	-1.18	15.1	-1.36	0.21	-1.09
3	Northwestern University Feinberg School of Medicine	IL	-3.11	24.4	1.51	19.5	-0.86	0.30	-0.74
4	University of California, Irvine	CA	-3.02	32.9	-0.32	14.2	-1.47	0.17	-1.24
5	New York University	NY	-2.65	24.3	-1.53	22.1	-0.55	0.34	-0.57
6	University of Medicine and Dentistry of New Jersey—NJ	NJ	-2.46	23.7	-1.61	17.8	-1.05	0.54	0.20
7	Uniformed Services University of the Health Sciences	MD	-2.36	29.6	-0.78	21.4	-0.64	0.24	-0.95
8	Thomas Jefferson University	PA	-2.34	32.1	-0.42	20.6	-0.72	0.18	-1.19
9	Stony Brook University	NY	-2.21	29.1	-0.85	20.4	-0.76	0.33	-0.60
10	Albert Einstein College of Medicine of Yeshiva University	NY	-2.13	26.1	-1.28	24.8	-0.25	0.33	-0.60

Top ranked medical schools create physicians who do not meet the priority healthcare needs of the nation<sup>1</sup>



#### Behavioral Health Workforce Tracker

- Using IQVIA Xponent retail prescription data, we can identify not only behavioral health specialists but primary care providers (including NPs/PAs) role in behavioral health, including:
  - Serious Mental Illness
  - Medication Assisted Treatment



Clese Erikson, Ellen Schenk, Sara Westergaard, Edward S. Salsberg

AUGUST 30, 2022

10.1377/forefront.2022082



https://www.healthaffairs.org/content/forefront/new-behavioral-health-workforce-database-paints-stark-picture

### MH/SUD Database, 2020

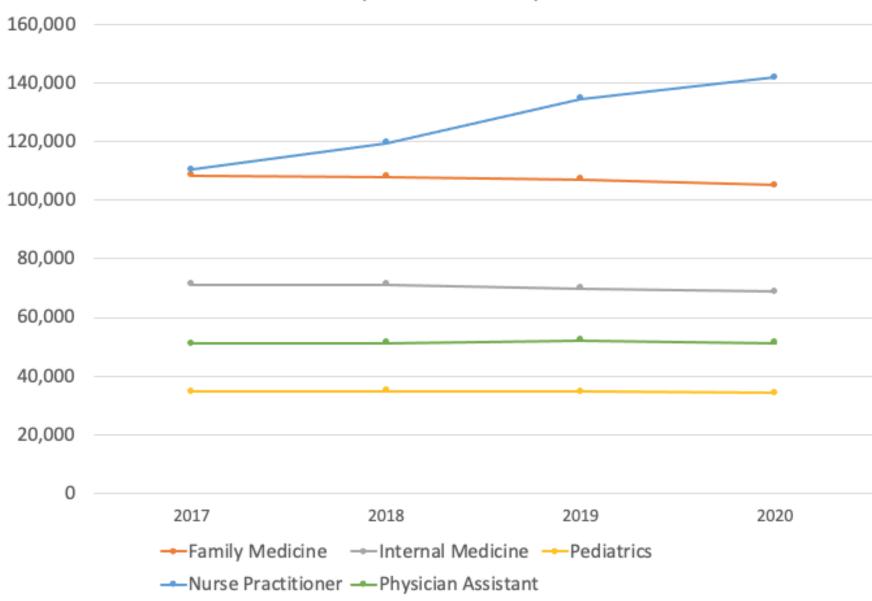
Behavioral Health Specialists Psychiatrists and Addiction Medicine Specialists <sup>1</sup>	612,447
Psychiatrists and Addiction Medicine Specialists <sup>1</sup>	
	51,614
Addiction Medicine	3,847
Addiction Psychiatry	918
Psychiatry	39,017
Child and Adolescent Psychiatry	7,832
Psychologists (PhD, PsyD, EdD) <sup>2</sup>	102,004
Counselors and Therapists <sup>3</sup>	458,829
Licensed Marriage and Family Therapists	64,592
Licensed Professional Counselors	172,446
Licensed Clinical Social Workers	221,791
Other Providers Prescribing BH Medications	574,745
Primary Care Physicians <sup>1</sup>	207,833
Family Medicine/General Practice	105,003
Internal Medicine	68,686
Pediatrics	34,144
Advanced Practice Providers <sup>1</sup>	193,356
Nurse Practitioners	142,112
Physician Assistant	51,244
Other Physicians <sup>1</sup>	173,556
Total Behavioral Health Workforce	1,187,192

<sup>&</sup>lt;sup>2</sup> Source: State licensure files and NPPES. Does not include 17,698 psychologists who had a practice address in a different state than they were licensed or could not be geocoded.

<sup>&</sup>lt;sup>3</sup> Source: State licensure files and NPPES. Does not include 71,027 counselors and therapists who had a practice address in a different state than they were licensed or could not be geocoded.

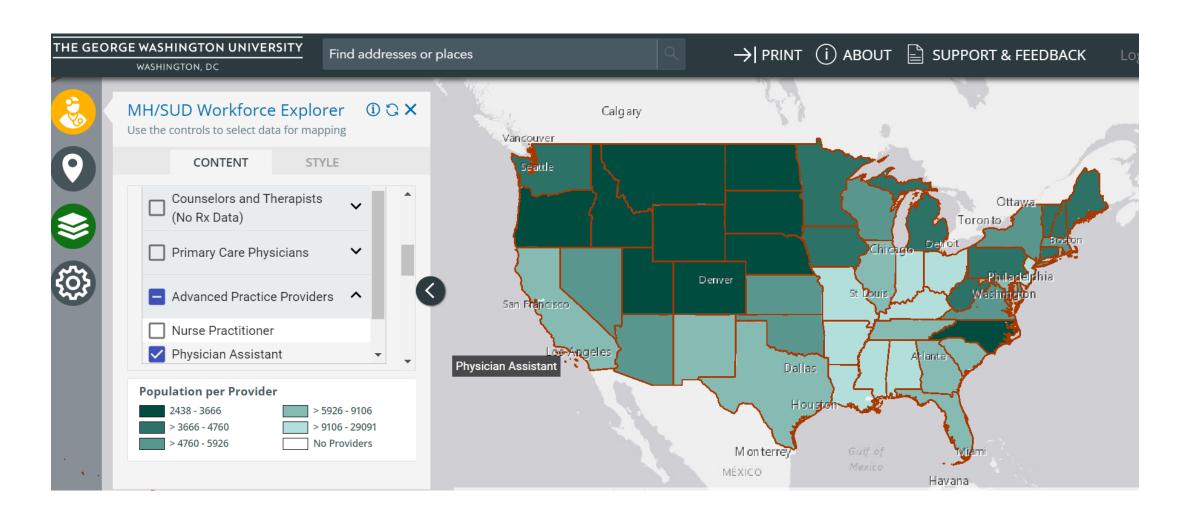
#### Primary Care Providers by Year

NPs only BH prescriber type increasing



Source: IQVIA Xponent, March 2021

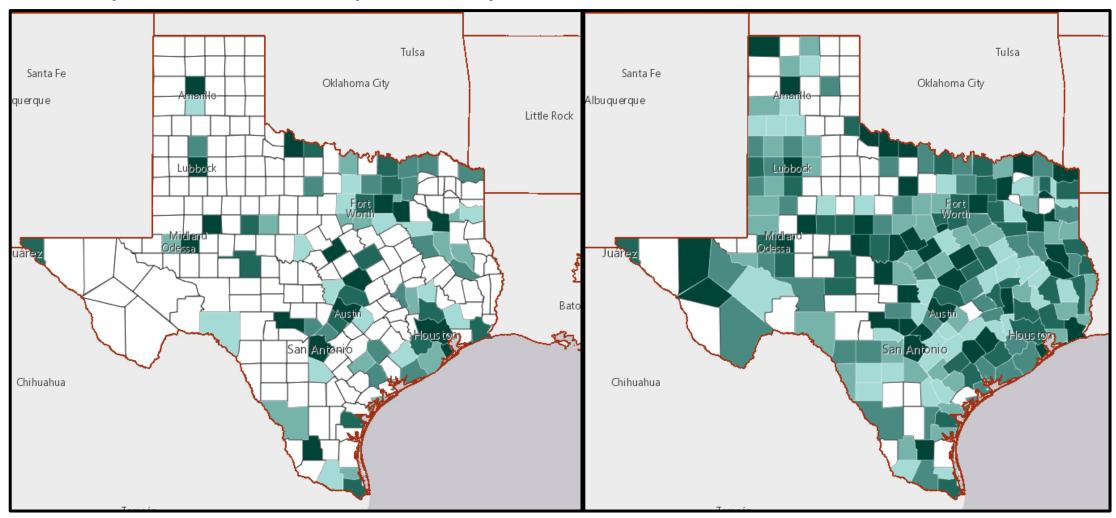
### PAs prescribing Behavioral Health medications



#### Role of Primary Care in Addressing Gaps in SMI Care

#### **Psychiatric and Addiction Specialists Only**

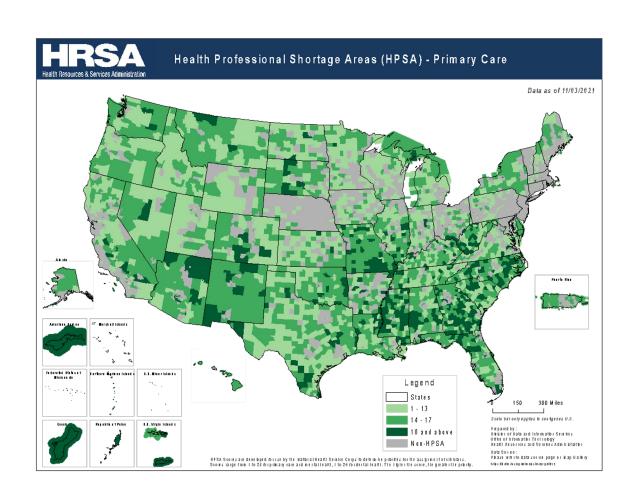
#### Psychiatric and Addiction Specialists and Primary Care Providers



#### Policies and Programs That Address the Problem

## **Health Professionals Shortage Areas** (HPSAs)

- As of 2021, 84 million people live in primary care HPSAs, 62 million in dental HPSAs, and 129 million in mental health HPSAs<sup>58</sup>
- 30+ federal programs rely on HPSA designation to allocate public resources, including incentive payments<sup>59,60,84</sup>
- But some challenges with the methods used to determine formula (e.g., doesn't consider the supply of NPs and PAs in an area)





## Expanding Health Insurance Coverage



#### The Nature and Magnitude of the Problem

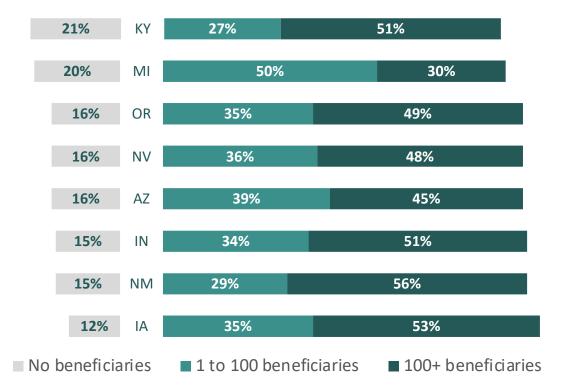
80 Million
Covered by Medicaid



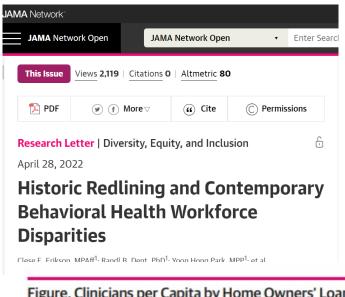
12% to 21% of PCPs
Do Not Serve Medicaid Patients
Across States



Proportion Of Primary Care Providers By Number Of Medicaid Patients, T-MSIS 2016

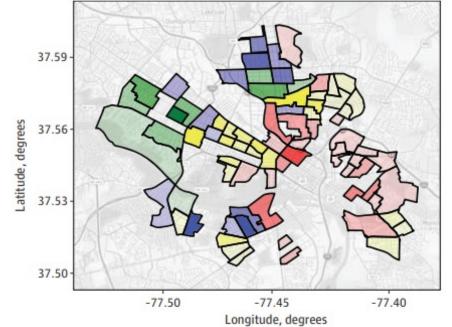


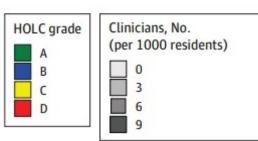




#### Figure. Clinicians per Capita by Home Owners' Loan Corporation (HOLC) Grade

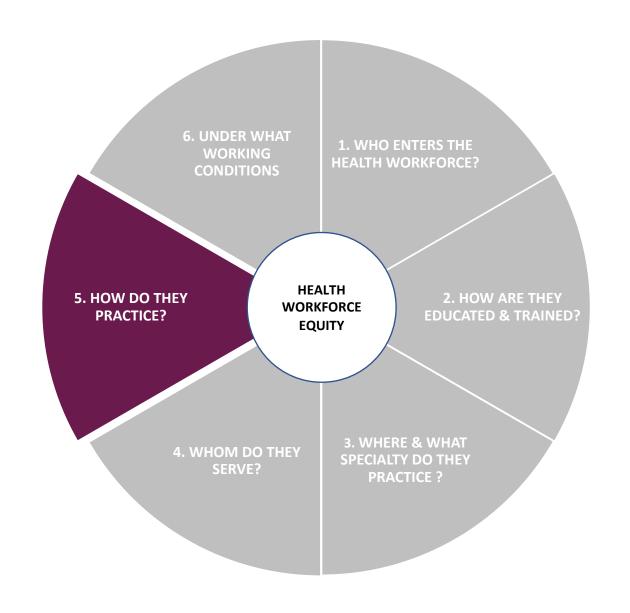
A Richmond, Virginia





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#### New Focus on SDoH



MEDICAL REPORT JANUARY 24, 2011 ISSUE

#### THE HOT SPOTTERS

Can we lower medical costs by giving the neediest patients better care?

### TRIPLE (Quadruple) AIM:

- 1. Lowering cost of care
- 2. Improving population health
- 3. Improving patient experience
- 4. Improving provider satisfaction



#### The CMS Innovat

The Center for Medicare & Medicaio Center) with CMS supports the devi innovative health care payment and



v Jersey, one per ccount for a medical

## Key Workforce Priorities for addressing SDOH in Value Based Care

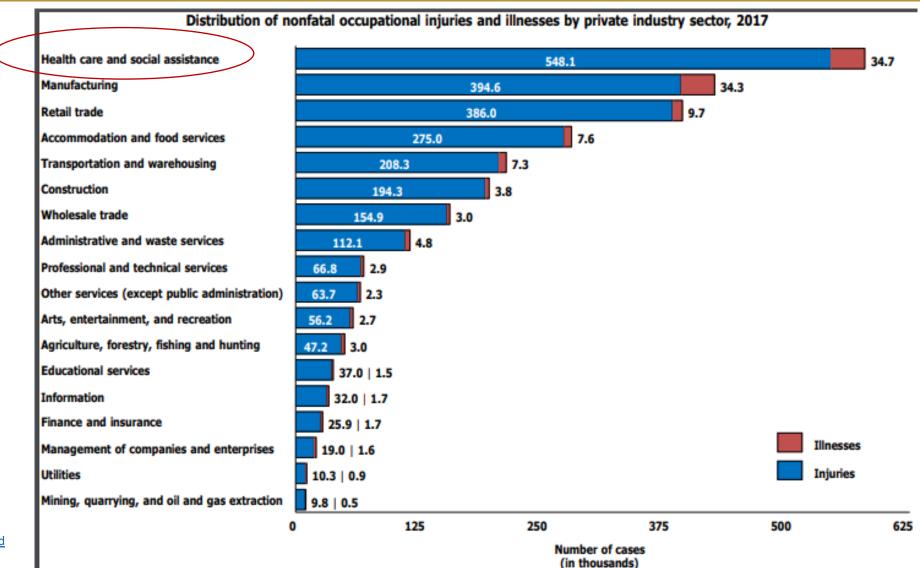
- 1) Transitioning to team based care now have staff that can do visit planning, address gaps
- 2) Better supporting high risk patients help patients engage in care, improve coordination between providers and during transitions of care, address barriers



https://www.healthaffairs.org/do/10.1377/forefront.20190115.234942/



#### Occupational harms highest in healthcare

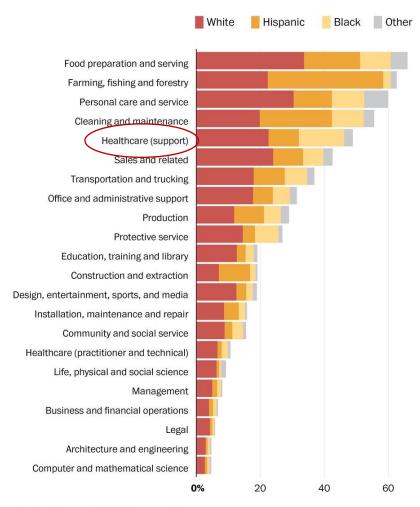


Source: U.S. Bureau of Labor Statistics, U.S. Department of Labor, November 2018.

https://www.bls.gov/iif/osch0062.pd f. Accessed November 21, 2021.

## Most healthcare support workers do not earn a living wage and many lack sufficient benefits

#### Share earning less than \$15 an hour in 2019



Demographic profile of workers in the health care and social assistance industry, 2019

Occupation	Number of workers	Median hourly wage	% Women	% African American	% Latino or Hispanic
All health care support, direct care, and service workers	6,964,410	\$13.48 (	81%	25%	21%
Registered nurses	2,604,000	\$35.17	89%	12%	7%
Physicians and surgeons	562,440	>\$100	41%	8%	8%

Source: Brookings analysis of U.S. Bureau of Labor Statistics' Occupational Employment Statistics and the U.S. Census Bureau's Current Population Survey.



Note: Includes tips, commissions and overtime.

Source: Bureau of Labor Statistics Current Population Survey harmonized by Economic Policy Institute THE WASHINGTON POST

#### Practice Conditions and Burnout among Hematologists/Oncologists

- Severe burnout rates are similar for hematology/oncology physicians in academic & community practice settings
- RVU-based compensation is consistently associated with severe burnout
  - Revised compensation models may help reduce burnout and support health & longevity in practice of hematology/oncology physicians
- Collaboration with advanced practice providers may mitigate severe burnout, especially in community practice settings

Burnout in U.S. hematologists and oncologists: impact of compensation models and advanced practice provider support Lee A, et al. 2022 <a href="https://doi.org/10.1182/bloodadvances.2021006140">https://doi.org/10.1182/bloodadvances.2021006140</a>

# "Health workforce policy is increasingly a health equity battlefield." — Fitzhugh Mullan

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